



# Agile Software Development

**Dean Leffingwell**



## **Agile Software Development:**

*Agile Software Development Ecosystems* James A. Highsmith, 2002 Traditional software development methods struggle to keep pace with the accelerated pace and rapid change of Internet era development Several agile methodologies have been developed in response and these approaches to software development are showing exceptional promise In this book Jim Highsmith covers them all showing what they have in common where they differ and how to choose and customize the best agile approach for your needs KEY TOPICS Highsmith begins by introducing the values and principles shared by virtually all agile software development methods He presents detailed case studies from organizations that have used them as well as interviews with each method s principal authors or leading practitioners Next he takes a closer look at the key features and techniques associated with each major Agile approach Extreme Programming XP Crystal Methods Scrum Dynamic Systems Development Method DSDM Lean Development Adaptive Software Development ASD and Feature Driven Development FDD In Part III Highsmith offers practical advice on customizing the optimal agile discipline for your own organization MARKET For all software developers project managers and other IT professionals seeking more flexible effective approaches to developing software

*Agile Software Development* Alistair Cockburn, 2006-10-19 Agile Software Development is a highly stimulating and rich book The author has a deep background and gives us a tour de force of the emerging agile methods Tom Gilb The agile model of software development has taken the world by storm Now in Agile Software Development Second Edition one of agile s leading pioneers updates his Jolt Productivity award winning book to reflect all that s been learned about agile development since its original introduction Alistair Cockburn begins by updating his powerful model of software development as a cooperative game of invention and communication Among the new ideas he introduces harnessing competition without damaging collaboration learning lessons from lean manufacturing and balancing strategies for communication Cockburn also explains how the cooperative game is played in business and on engineering projects not just software development Next he systematically illuminates the agile model shows how it has evolved and answers the questions developers and project managers ask most often including Where does agile development fit in our organization How do we blend agile ideas with other ideas How do we extend agile ideas more broadly Cockburn takes on crucial misconceptions that cause agile projects to fail For example you ll learn why encoding project management strategies into fixed processes can lead to ineffective strategy decisions and costly mistakes You ll also find a thoughtful discussion of the controversial relationship between agile methods and user experience design Cockburn turns to the practical challenges of constructing agile methodologies for your own teams You ll learn how to tune and continuously reinvent your methodologies and how to manage incomplete communication This edition contains important new contributions on these and other topics Agile and CMMI Introducing agile from the top down Revisiting custom contracts Creating change with stickers In addition Cockburn updates his discussion of the Crystal methodologies which utilize his cooperative game as their central metaphor If

you're new to agile development this book will help you succeed the first time out. If you've used agile methods before Cockburn's techniques will make you even more effective. *Agile Software Engineering* Orit Hazzan, Yael

Dubinsky, 2008-10-27 Overview and Goals The agile approach for software development has been applied more and more extensively since the mid nineties of the 20th century. Though there are only about ten years of accumulated experience using the agile approach it is currently conceived as one of the mainstream approaches for software development. This book presents a complete software engineering course from the agile angle. Our intention is to present the agile approach in a holistic and comprehensive learning environment that fits both industry and academia and inspires the spirit of agile software development. Agile software engineering is reviewed in this book through the following three perspectives: 1 The Human perspective which includes cognitive and social aspects and refers to learning and interpersonal processes between teammates, customers and management. 1 The Organizational perspective which includes managerial and cultural aspects and refers to software project management and control. 1 The Technological perspective which includes practical and technical aspects and refers to design, testing and coding as well as to integration, delivery and maintenance of software products. Specifically we explain and analyze how the explicit attention that agile software development gives these perspectives and their interconnections helps. viii Preface it cope with the challenges of software projects. This multifaceted perspective on software development processes is reflected in this book among other ways by the chapter titles which specify dimensions of software development projects such as quality, time, abstraction and management rather than specific project stages, phases or practices. Succeeding with Agile Mike Cohn, 2009-10-20 Proven 100% Practical Guidance for Making Scrum and Agile Work in Any Organization This is the definitive realistic actionable guide to starting fast with Scrum and agile and then succeeding over the long haul. Leading agile consultant and practitioner Mike Cohn presents detailed recommendations, powerful tips and real world case studies drawn from his unparalleled experience helping hundreds of software organizations make Scrum and agile work. Succeeding with Agile is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing Scrum. Cohn covers every facet of the transition: getting started, helping individuals transition to new roles, structuring teams, scaling up, working with a distributed team and finally implementing effective metrics and continuous improvement. Throughout Cohn presents Things to Try Now sections based on his most successful advice. Complementary Objection sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns. Coverage includes Practical ways to get started immediately and get good fast, Overcoming individual resistance to the changes Scrum requires, Staffing Scrum projects and building effective teams, Establishing improvement communities of people who are passionate about driving change, Choosing which agile technical practices to use or experiment with, Leading self organizing teams, Making the most of Scrum sprints, planning and quality techniques, Scaling Scrum to distributed multi-team projects, Using Scrum on projects with complex sequential processes or

challenging compliance and governance requirements Understanding Scrum's impact on HR facilities and project management Whether you've completed a few sprints or multiple agile projects and whatever your role manager developer coach ScrumMaster product owner analyst team lead or project lead this book will help you succeed with your very next project Then it will help you go much further It will help you transform your entire development organization *Agile Software Development with Scrum* Ken Schwaber, Mike Beedle, 2002 Arguably the most important book about managing technology and systems development efforts this book describes building systems using the deceptively simple process Scrum Readers will come to understand a new approach to systems development projects that cuts through the complexity and ambiguity of complex emergent requirements and unstable technology to iteratively and quickly produce quality software BENEFITS Learn how to immediately start producing software incrementally regardless of existing engineering practices or methodologies Learn how to simplify the implementation of Agile processes Learn how to simplify XP implementation through a Scrum wrapper Learn why Agile processes work and how to manage them Understand the theoretical underpinnings of Agile processes Agile Software Development Alistair Cockburn, 2002 Alastair Cockburn offers advice on bringing difficult software development projects to a successful conclusion with a minimum of stress The volume is based on over 10 years of interviewing software project teams Lean Architecture James O. Coplien, Gertrud Bjørnvig, 2010-07-26 More and more Agile projects are seeking architectural roots as they struggle with complexity and scale and they're seeking lightweight ways to do it Still seeking In this book the authors help you to find your own path Taking cues from Lean development they can help steer your project toward practices with longstanding track records Up front architecture Sure You can deliver an architecture as code that compiles and that concretely guides development without bogging it down in a mass of documents and guesses about the implementation Documentation Even a whiteboard diagram or a CRC card is documentation the goal isn't to avoid documentation but to document just the right things in just the right amount Process This all works within the frameworks of Scrum XP and other Agile approaches **Agile Software Engineering Skills** Julian Michael Bass, 2023-03-13 This textbook is about working in teams to create functioning software It covers skills in agile software development methods team working version control and continuous integration and shows readers how to apply some of the latest ideas from lean agile and Kanban Part I which focuses on People describes various project roles and the skills needed to perform each role This includes members of self-organizing teams scrum masters product owners and activities for managing other stakeholders The skills needed to create Product artefacts are detailed in Part II These include skills to create agile requirements architectures designs as well as development and security artefacts The agile development Process to coordinate with co-workers is described in Part III It introduces the skills needed to facilitate an incremental process and to use software tools for version control and automated testing Eventually some more advanced topics are explained in Part IV These topics include large projects comprising multiple cooperating teams

automating deployment cloud software services DevOps and evolving live systems This textbook addresses significant competencies in the IEEE ACM Computing Curricula Task Force 2020 It includes nearly 100 exercises for trying out and applying the skills needed for agile software development Hints tips and further advice about tackling the exercises are presented at the end of each chapter and a case study project with downloadable source code from an online repository integrates the skills learned across the chapters In addition further example software projects are also available there This way the book provides a hands on guide to working on a development project as part of a team and is inspired by the needs of early career practitioners as well as undergraduate software engineering and computer science students

*Hands-On Agile Software Development with JIRA* David Harned, 2018-07-30 Plan track and release great software Key Features Learn to create reports and dashboard for effective project management Implement your development strategy in JIRA Practices to help you manage the issues in the development team Book Description As teams scale in size project management can get very complicated One of the best tools to deal with this kind of problem is JIRA This book will start by organizing your project requirements and the principles of Agile development to get you started You will then be introduced to set up a JIRA account and the JIRA ecosystem to help you implement a dashboard for your team s work and issues You will learn how to manage any issues and bugs that might emerge in the development stage Going ahead the book will help you build reports and use them to plan the releases based on the study of the reports Towards the end you will come across working with the gathered data and create a dashboard that helps you track the project s development What you will learn Create your first project and manage existing projects in JIRA Manage your board view and backlogs in JIRA Run a Scrum Sprint project in JIRA Create reports including topic based reports Forecast using versions Search for issues with JIRA Query Language JQL Execute bulk changes to issues Create custom filters dashboards and widgets Create epics stories bugs and tasks Who this book is for This book is for administrators who wants to apply the Agile approach to managing the issues bugs and releases in their software development projects using JIRA

**User Stories Applied** Mike Cohn, 2004-03-01 Thoroughly reviewed and eagerly anticipated by the agile community User Stories Applied offers a requirements process that saves time eliminates rework and leads directly to better software The best way to build software that meets users needs is to begin with user stories simple clear brief descriptions of functionality that will be valuable to real users In User Stories Applied Mike Cohn provides you with a front to back blueprint for writing these user stories and weaving them into your development lifecycle You ll learn what makes a great user story and what makes a bad one You ll discover practical ways to gather user stories even when you can t speak with your users Then once you ve compiled your user stories Cohn shows how to organize them prioritize them and use them for planning management and testing User role modeling understanding what users have in common and where they differ Gathering stories user interviewing questionnaires observation and workshops Working with managers trainers salespeople and other proxies Writing user stories for acceptance testing Using stories to prioritize set schedules

and estimate release costs Includes end of chapter practice questions and exercises User Stories Applied will be invaluable to every software developer tester analyst and manager working with any agile method XP Scrum or even your own home grown approach *Lean Software Development* Mary Poppendieck, Tom Poppendieck, 2003-05-08 Lean Software Development An Agile Toolkit Adapting agile practices to your development organization Uncovering and eradicating waste throughout the software development lifecycle Practical techniques for every development manager project manager and technical leader Lean software development applying agile principles to your organization In Lean Software Development Mary and Tom Poppendieck identify seven fundamental lean principles adapt them for the world of software development and show how they can serve as the foundation for agile development approaches that work Along the way they introduce 22 thinking tools that can help you customize the right agile practices for any environment Better cheaper faster software development You can have all three if you adopt the same lean principles that have already revolutionized manufacturing logistics and product development Iterating towards excellence software development as an exercise in discovery Managing uncertainty decide as late as possible by building change into the system Compressing the value stream rapid development feedback and improvement Empowering teams and individuals without compromising coordination Software with integrity promoting coherence usability fitness maintainability and adaptability How to see the whole even when your developers are scattered across multiple locations and contractors Simply put Lean Software Development helps you refocus development on value flow and people so you can achieve breakthrough quality savings speed and business alignment **Agile Software Development** Susheela Hooda, Vandana Mohindru Sood, Yashwant Singh, Sandeep Dalal, Manu Sood, 2023-02-09 AGILE SOFTWARE DEVELOPMENT A unique title that introduces the whole range of agile software development processes from the fundamental concepts to the highest levels of applications such as requirement analysis software testing quality assurance and risk management Agile Software Development ASD has become a popular technology because its methods apply to any programming paradigm It is important in the software development process because it emphasizes incremental delivery team collaboration continuous planning and learning over delivering everything at once near the end Agile has gained popularity as a result of its use of various frameworks methods and techniques to improve software quality Scrum is a major agile framework that has been widely adopted by the software development community Metaheuristic techniques have been used in the agile software development process to improve software quality and reliability These techniques not only improve quality and reliability but also test cases resulting in cost effective and time effective software However many significant research challenges must be addressed to put such ASD capabilities into practice With the use of diverse techniques guiding principles artificial intelligence soft computing and machine learning this book seeks to study theoretical and technological research findings on all facets of ASD Also it sheds light on the latest trends challenges and applications in the area of ASD This book explores the theoretical as well as the technical research outcomes on all the aspects of Agile

Software Development by using various methods principles artificial intelligence soft computing and machine learning Audience The book is designed for computer scientists and software engineers both in research and industry Graduate and postgraduate students will find the book accessible as well     Agile Software Development Robert C. Martin,2003 Section 1 Agile development Section 2 Agile design Section 3 The payroll case study Section 4 Packaging the payroll system Section 5 The weather station case study Section 6 The ETS case study     *Changing Software Development* Allan Kelly,2008-02-28 Changing Software Development explains why software development is an exercise in change management and organizational intelligence An underlying belief is that change is learning and learning creates knowledge By blending the theory of knowledge management developers and managers will gain the tools to enhance learning and change to accommodate new innovative approaches such as agile and lean computing Changing Software Development is peppered with practical advice and case studies to explain how and why knowledge learning and change are important in the development process Today managers are pre occupied with knowledge management organization learning and change management while software developers are often ignorant of the bigger issues embedded in their work This innovative book bridges this divide by linking the software world of technology and processes to the business world of knowledge learning and change     *Agile Software Development* Thomas Stober,Uwe Hansmann,2009-10-03 Software Development is moving towards a more agile and more flexible approach It turns out that the traditional waterfall model is not supportive in an environment where technical financial and strategic constraints are changing almost every day But what is agility What are today s major approaches And especially What is the impact of agile development principles on the development teams on project management and on software architects How can large enterprises become more agile and improve their business processes which have been existing since many many years What are the limitations of Agility And what is the right balance between reliable structures and flexibility This book will give answers to these questions A strong emphasis will be on real life project examples which describe how development teams have moved from a waterfall model towards an Agile Software Development approach     **Agile Software Development** Peter Wlodarczyk,2023-12-08 Agile Software Development is an introduction to agile software development methods Agile methods try to diminish complexity increase transparency and reach a deployable product in a shorter time frame Agile methods use an iterative and incremental approach to minimize risks and to avoid maldevelopment The book gives a short introduction to agile methods and agile software development principles It serves as a study book and as a reference manual Based on the official Scrum Guide the book also covers other topics such as best practices for agile software development and agile testing It targets practitioners who want to start with agile software development as well as developers or project managers who already use agile methodologies The book can be read from the beginning but each chapter has been written in a way so it can be read individually     *Agile Software Requirements* Dean Leffingwell,2010-12-27 We need better approaches to understanding and managing software



requirements and Dean provides them in this book He draws ideas from three very useful intellectual pools classical management practices Agile methods and lean product development By combining the strengths of these three approaches he has produced something that works better than any one in isolation From the Foreword by Don Reinertsen President of Reinertsen author of Managing the Design Factory and leading expert on rapid product development Effective requirements discovery and analysis is a critical best practice for serious application development Until now however requirements and Agile methods have rarely coexisted peacefully For many enterprises considering Agile approaches the absence of effective and scalable Agile requirements processes has been a showstopper for Agile adoption In Agile Software Requirements Dean Leffingwell shows exactly how to create effective requirements in Agile environments Part I presents the big picture of Agile requirements in the enterprise and describes an overall process model for Agile requirements at the project team program and portfolio levels Part II describes a simple and lightweight yet comprehensive model that Agile project teams can use to manage requirements Part III shows how to develop Agile requirements for complex systems that require the cooperation of multiple teams Part IV guides enterprises in developing Agile requirements for ever larger systems of systems application suites and product portfolios This book will help you leverage the benefits of Agile without sacrificing the value of effective requirements discovery and analysis You ll find proven solutions you can apply right now whether you re a software developer or tester executive project program manager architect or team leader

**Agile Contracts** Andreas Opelt, Boris Gloger, Wolfgang Pfarl, Ralf Mittermayr, 2013-05-15 A methodologically sophisticated comprehensive approach to applying the Agile fixed price contract to IT projects while maximizing customer and supplier relationships Interesting and necessary for IT managers and IT lawyers Walter J Jaburek Dipl Ing Dr iur Dr techn Approximately 50 percent of software developers use Scrum an iterative and incremental development method for managing software projects and product or application development in their work The benefit of Scrum and other Agile methods is that they can address shifts in a large project that traditional managerial methods cannot Written by pioneers and leaders in the field of Agile and Scrum Agile Contracts is the only book dedicated exclusively to the legal procurement and project management considerations of Agile contracts Providing templates a toolbox and examples of Agile fixed price contracts the book presents an alternative option to fixed price time based and supply based contracts reducing the risk for both the supplier and the customer with a contract that offers the possibility of flux and flexible scenarios as a project progresses Agile Contracts features in depth chapter coverage of The Agile Manifesto of 2001 Agility from the perspective of procurement and the software provider The problems with traditional fixed price contracts and time material contracts What the Agile fixed price contract is and how it is set up Tendering based on the Agile fixed price contract How to negotiate an Agile fixed price contract Special guidelines for the legal framework of an Agile fixed price contract Adaptable Scope System The Black Swan scenario Contracts and procedures for the featured methodologies Especially applicable within highly structured business organizations Agile Contracts is a

must read for project managers agile practitioners procurement representatives and IT lawyers      **Agile Development in the Irish Software Industry** Sineád Hayes, 2009 This book is based on an innovative research study which devised a suitable change management framework for Irish software development companies seeking to make the transition from a more traditional software development process to one which is more agile and responsive Utilising Kotter TM's eight step technique for organisational change as a basis this research demonstrates how the incorporation of agile software techniques using the Scrum process effected successful changes within one of the world TM's leading Electronic Design Automation EDA companies      **Agile Software Development** Alan S. Koch, 2005 Here's the first truly impartial book that gives you both an expert objective analysis of Agile software development methods together with much needed tools for evaluating their suitability for your organization It reviews the philosophical underpinnings and objectives of the Agile Manifesto and the 12 Agile principles and discusses in concrete detail each practice of the six most widely recognized Agile methods You get concise and unbiased insight into adoption implications the possible benefits that may accrue and the potential pitfalls of the practices

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