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Getting to Plan B John Mullins, Randy Komisar, 2009-09-08 You have a new venture in mind And you ve crafted a business plan so detailed it s a work of art Don t get too attached to it As John Mullins and Randy Komisar explain in Getting to Plan B new businesses are fraught with uncertainty To succeed you must change the plan in real time as the inevitable challenges arise In fact studies show that entrepreneurs who stick slavishly to their Plan A stand a greater chance of failing and that many successful businesses barely resemble their founders original idea The authors provide a rigorous process for stress testing your Plan A and determining how to alter it so your business makes money solves customers needs and endures You ll discover strategies for Identifying the leap of faith assumptions hidden in your plan Testing those assumptions and unearthing why the plan might not work Reconfiguring the five components of your business model revenue model gross margin model operating model working capital model and investment model to create a sounder Plan B Filled with success stories and cautionary tales this book offers real cases illustrating the authors unique process Whether your idea is for a start up or a new business unit within your organization Getting to Plan B contains the road map you need to reach success

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Table of Contents Custom Published Wall Street Journal Sub Card

- 1. Understanding the eBook Custom Published Wall Street Journal Sub Card
 - The Rise of Digital Reading Custom Published Wall Street Journal Sub Card
 - Advantages of eBooks Over Traditional Books
- 2. Identifying Custom Published Wall Street Journal Sub Card
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Custom Published Wall Street Journal Sub Card
 - User-Friendly Interface
- 4. Exploring eBook Recommendations from Custom Published Wall Street Journal Sub Card
 - Personalized Recommendations
 - Custom Published Wall Street Journal Sub Card User Reviews and Ratings
 - Custom Published Wall Street Journal Sub Card and Bestseller Lists

- 5. Accessing Custom Published Wall Street Journal Sub Card Free and Paid eBooks
 - Custom Published Wall Street Journal Sub Card Public Domain eBooks
 - Custom Published Wall Street Journal Sub Card eBook Subscription Services
 - Custom Published Wall Street Journal Sub Card Budget-Friendly Options
- 6. Navigating Custom Published Wall Street Journal Sub Card eBook Formats
 - ∘ ePub, PDF, MOBI, and More
 - Custom Published Wall Street Journal Sub Card Compatibility with Devices
 - Custom Published Wall Street Journal Sub Card Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - o Adjustable Fonts and Text Sizes of Custom Published Wall Street Journal Sub Card
 - Highlighting and Note-Taking Custom Published Wall Street Journal Sub Card
 - Interactive Elements Custom Published Wall Street Journal Sub Card
- 8. Staying Engaged with Custom Published Wall Street Journal Sub Card
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - \circ Following Authors and Publishers Custom Published Wall Street Journal Sub Card
- 9. Balancing eBooks and Physical Books Custom Published Wall Street Journal Sub Card
 - ∘ Benefits of a Digital Library
 - \circ Creating a Diverse Reading Collection Custom Published Wall Street Journal Sub Card
- 10. Overcoming Reading Challenges
 - o Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Custom Published Wall Street Journal Sub Card
 - Setting Reading Goals Custom Published Wall Street Journal Sub Card
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Custom Published Wall Street Journal Sub Card
 - Fact-Checking eBook Content of Custom Published Wall Street Journal Sub Card
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
- Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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