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**RAND**

## *Army Stationing and Rotation Policy*

*W. Michael Hix, J. Michael Polich,  
Thomas F. Lippiatt*

*Prepared for the  
United States Army*

*Arroyo Center*

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# Army Stationing Rotation Policy

**United States. Congress. Senate.  
Committee on Appropriations**



## **Army Stationing Rotation Policy:**

Army Stationing and Rotation Policy William Michael Hix, J. Michael Polich, Thomas F. Lippiatt, 2003 Analyzes a proposed policy of maintaining as much of forward U S Army presence in Europe as feasible by rotating units from the United States rather than by permanently stationing them in Europe

**Army Stationing and Rotation Policy**, 2003 This report documents a briefing prepared in April 1997 by the RAND Arroyo Center for the senior leadership of the U S Army The Army had requested a broad analysis to examine a possible policy change in how the Army could maintain its forward presence in Europe Under the policy proposal that was examined the United States would maintain as much of its forward presence in Europe as feasible by rotating units from the United States rather than by permanently stationing those units in Europe as has been the practice for many years At the time of this writing two heavy brigades were stationed in Korea four in Germany and the other 12 in the continental United States CONUS In addition one brigade was devoted to other missions such as deployments to the Middle East or the Balkans The specific policy we examined would restation the four heavy brigades in Europe to CONUS Included in the restationing would be division support units that traditionally accompany a brigade but are not organic to it Further a small number of nondivisional corps units could also be rotated The policy does not involve rotating other divisional elements It also excludes the remainder of the European theater structure at echelons above division The basic policy we were asked to examine would maintain the same amount of forward presence in Europe four heavy brigades worth through continual six month rotations The rotating brigades would be drawn from all heavy brigades in CONUS both the restationed brigades and others that had previously been in CONUS Under this plan the two brigades in Korea would remain as before All of the other U S Army heavy brigades would participate in rotations either to Europe or the Middle East

**Analysis of the U. S. Military's Ability to Sustain an Occupation in Iraq** Adam Talaber, 2008-09 Compares prior estimates of the size of an occupation force that the U S military can sustain in Iraq with the military's actual practice up to Oct 2005 The DoD made policy decisions that increased its ability to sustain a larger occupation force compared with a previous estimate That includes terminating the U S military mission in Bosnia reducing the U S presence in NE Asia and adopting more demanding goals for how rapidly U S forces should rotate through extended deployments The major difference between the size of an occupation force in Iraq 2003 10 05 and the estimate of the size of a sustainable force derives from DoD's practice of deploying active and reserve component units at rates in excess of what are considered sustainable Illus

**The U. S. Military's Force Structure: A Primer** Congress, Congressional Budget Office (U.S.), 2016-08-16 A Detailed Military Spending Cost Analysis by the CBO to Better Inform Policymakers and the Public In this report the Congressional Budget Office CBO analyzes the structure and cost of the military from the perspective of major combat units such as Army brigades Navy aircraft carrier strike groups Marine Corps task forces and Air Force squadrons CBO allocates most of the O S budget and DoD's total number of military personnel among major combat units and their

associated support units and overhead activities to provide a clearer picture of the size and cost of the major elements of the military's force structure. Such information can help policymakers evaluate proposals to change the structure or budget of the armed forces and better inform the general public. Tables and Figures including illustrations of equipment, personnel, and other data are included to provide an easy method to understand this topic. Related products: Other reports produced by the U.S. Congressional Budget Office (CBO) can be found here: <https://bookstore.gpo.gov/agency/237>. Paid to Perform: Aligning Total Military Compensation With Talent Management can be found here: <https://bookstore.gpo.gov/products/sku/008/000/01160/5>. A Hard Look at Hard Power: Assessing the Defense Capabilities of Key U.S. Allies and Security Partners can be purchased here: <https://bookstore.gpo.gov/products/sku/008/000/01158/3>. Gold Blood and Power: Finance and War Through the Ages is available for purchase here: <https://bookstore.gpo.gov/products/sku/008/000/01157/5>. Do Fewer Resources Mean Less Influence: A Comparative Historical Case Study of Military Influence in a Time of Austerity can be found here: <https://bookstore.gpo.gov/products/sku/008/000/01101/0>.

**Department of Defense Appropriations for 1972** United States. Congress. House. Appropriations, 1971

**Downsizing the Army's Active Enlisted Force** Paul F. Hogan, 1996. The drawdown of the active duty Army following the end of the Cold War has come disproportionately from overseas positions. As such, it is both a drawdown and a restructuring. This shift to a more continental U.S. CONUS-based force could lead to unacceptable long tours in CONUS TDA positions, mismatches between the ranks and skills of assigned personnel, and difficulty in transporting soldiers to obtain required professional development and training. Using a variety of simulation models, the effect of the changing authorization structure on average CONUS time on station, the number of rotational moves, and other variables was analyzed. Alternative methods to offset the effects of the change in billet structure, including changes in OCONUS tour lengths, increases in CONUS to CONUS operational moves, and a combination of the two methods, were studied. The policies examined to offset potential CONUS stagnation appear more than adequate. For example, a policy of reducing OCONUS tour length by 1 year significantly increases rotational moves and reduces average CONUS time on station by FY 1998 to below what it would have been had there been no change. Overall, the simulations suggest that the potential problems posed by the change in authorization structure will not be severe and that policies can be adapted to offset any potentially adverse effects.

DTIC [Department of Defense Appropriations for ...](#) United States. Congress. House. Committee on Appropriations, 1972

*United States Global Defense Posture* United States. Congress. House. Committee on Armed Services, 2005

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[Rotation Policies and Practices Have Been Changed for the Better, But Room for Improvement Remains](#), Department of Defense United States. General Accounting Office, 1976

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*United States Armed Forces Medical Journal*, 1950

**The State of the Military Health Care**

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**Secretary of Defense, Chairman, Joint chiefs of staff, overall financial statements, Service secretaries and Chiefs of staff** United States. Congress. House. Committee on Appropriations,1971      Dept. of the Army United States. Congress. House. Committee on Appropriations,1949      **Professional Journal of the United States Army** ,1994

**Secretary of Defense, Chairman, Joint Chiefs of Staff** United States. Congress. Senate. Committee on Appropriations. Subcommittee on Department of Defense,1970      Department of Defense Appropriations for Fiscal Year 1971 United States. Congress. Senate. Committee on Appropriations. Subcommittee on Department of Defense,1970

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