

Beyond the Productivity Paradox

Computers are the catalyst for bigger changes.

*Erik Brynjolfsson
and Lorin M. Hitt*

Why Should We Care About Productivity?

An important question that has been debated for almost a decade is whether computers contribute to productivity growth. Productivity isn't everything. However, as noted by the economist Paul Krugman, in the long run it is almost everything. Productivity growth determines our living standards and the wealth of nations. This is because the amount a nation can consume is ultimately closely tied to what it produces. By the same token, the success of a business generally depends on its ability to deliver more real value for consumers without using more labor, capital, or other inputs.

Productivity is a simple concept. It is the amount of output produced per unit of input. While it is easy to define, it is notoriously difficult to measure, especially in the modern economy. In particular, there are two aspects of productivity that have increasingly defied precise measurement: output and input. Properly measured, output should include not just the number of widgets coming out of a factory, or the lines of code produced by a programming team, but rather the value created for consumers. Fifty years ago, tons of steel or bushels of corn were a reasonable proxy for the value of output. In today's economy, value depends increasingly on product quality, timeliness, customization, convenience, variety, and other intangibles.



Beyond The It Productivity Paradox

**Nathalie Greenan, Yannick
L'Horty, Jacques Mairesse**



Beyond The IT Productivity Paradox:

Beyond the IT Productivity Paradox Leslie Willcocks, Stephanie Lester, 1999-03-17 The IT productivity paradox is the concept that despite massive investment and resourcing by companies and organizations worldwide when it comes to the value of IT there seems to be little pay off

Beyond the IT Productivity Paradox Leslie P. Willcocks, Stephanie Lester, 1990

Innovations Through Information Technology Information Resources Management Association. International Conference, 2004-01-01 Innovations Through Information Technology aims to provide a collection of unique perspectives on the issues surrounding the management of information technology in organizations around the world and the ways in which these issues are addressed This valuable book is a compilation of features including the latest research in the area of IT utilization and management in addition to being a valuable source in support of teaching and research agendas

International Labour Review , **ECEG2007-Proceedings of the 7th European Conference on e-Government** Dan Remenyi, **Evaluating Information Systems** Zahir Irani, Peter Love, 2008-05-12 The adoption of Information Technology IT and Information Systems IS represents significant financial investments with alternative perspectives to the evaluation domain coming from both the public and private sectors As a result of increasing IT IS budgets and their growing significance within the development of an organizational infrastructure the evaluation and performance measurement of new technology remains a perennial issue for management This book offers a refreshing and updated insight into the social fabric and technical dimensions of IT IS evaluation together with insights into approaches used to measure the impact of information systems on its stakeholders In doing so it describes the portfolio of appraisal techniques that support the justification of IT IS investments Evaluating Information Systems explores the concept of evaluation as an evolutionary and dynamic process that takes into account the ability of enterprise technologies to integrate information systems within and between organisations In particular when set against a backdrop of organisational learning It examines the changing portfolio of benefits costs and risks associated with the adoption and diffusion of technology in today s global marketplace Finally approaches to impact assessment through performance management and benchmarking is discussed

Cross-Disciplinary Advances in Human Computer Interaction: User Modeling, Social Computing, and Adaptive Interfaces Zaphiris, Panayiotis, Ang, Chee Siang, 2009-01-31 This book develops new models and methodologies for describing user behavior analyzing their needs and expectations and thus successfully designing user friendly systems

Provided by publisher **Emerging Themes in Information Systems and Organization Studies** Andrea Carugati Aarhus School of Business, Cecilia Rossignoli, 2011-05-27 This book consists of an anthology of writings The aim is to honour Marco to celebrate the 35th year of his academic career The book consists of a collection of selected opinions in the field of IS Some themes are IT and Information Systems organizational impacts Systems development Business process management Business organization e government social impact of IT

Delivering IT and eBusiness Value Leslie Willcocks, 2013-06-17

Delivering Business Value from IT is focused on the evaluation issue in IT and how IT evaluation can proceed across the life cycle of any IT investment and be linked positively to improving business performance Chapters 1 2 and 3 detail an approach to IT evaluation whilst chapters 4 and 5 build on these by showing two distinctive approaches to linking IT to business performance The remaining three chapters deal with a range of evaluation issues emerging as important specifically Internet evaluation Y2K and beyond EMU quality outsourcing infrastructure role of benchmarking and cost of ownership issues that practitioners regularly encounter

Strategic Information Management Robert D. Galliers,Dorothy E Leidner,2013-06-17 Strategic Information Management has been completely up dated to reflect the rapid changes in IT and the business environment since the publication of the second edition Half of the readings in the book have been replaced to address current issues and the latest thinking in Information Management It goes without saying that Information technology has had a major impact on individuals organizations and society over the past 50 years or so There are few organizations that can afford to ignore IT and few individuals who would prefer to be without it As managerial tasks become more complex so the nature of the required information systems IS changes from structured routine support to ad hoc unstructured complex enquiries at the highest levels of management As with the first and second editions this third edition of Strategic Information Management Challenges and strategies in managing information systems aims to present the many complex and inter related issues associated with the management of information systems The book provides a rich source of material reflecting recent thinking on the key issues facing executives in information systems management It draws from a wide range of contemporary articles written by leading experts from North America and Europe Strategic Information Management is designed as a course text for MBA Master s level students and senior undergraduate students taking courses in information management It provides a wealth of information and references for researchers in addition

Rethinking IT in Construction and Engineering Mustafa Alshawi,2007-10-04 Part PART 1 Elements of IS IT success and measurement in organisations chapter 1 Current status of IS IT management and applications chapter 2 Organisational elements for IS IT success chapter 3 IS success measurement approaches chapter 4 Case studies Technology vs business approach part PART 2 Enablers learning organisations and strategies alignment chapter 5 Developing sustainable IS IT capabilities The learning organisation chapter 6 Successful implementation of knowledge management A holistic approach chapter 7 Alignment of strategies and capacity building part PART 3 Improvement gaps and tools maturity and readiness of organisations chapter 8 Maturity of organisations and process maturity models chapter 9 Organisational readiness bridging the gap chapter 10 IS IT readiness model

Beyond Capital David Hakken,Maurizio Teli,Barbara Andrews,2015-10-23 The financial social cataclysm beginning in 2007 ended notions of a great moderation and the view that capitalism had overcome its systemic tendencies to crisis The subsequent failure of contemporary social formations to address the causes of the crisis gives renewed impetus to better analysis in aid of the search for a better future This book contributes to this search by reviving a broad discussion of

what we humans might want a post capitalist future to be like It argues for a comparative anthropological critique of capital notions of value thereby initiating the search for a new set of values as well as identifying a number of selected computing practices that might evoke new values It articulates a suggestive set of institutions that could support these new values and formulates a group of measurement practices usable for evaluating the proposed institutions The book is grounded in contemporary social science political theory and critical theory It aims to leverage the possibility of alternative futures implied by some computing practices while avoiding hype and technological determinism and uses these computing practices to explicate one possible way to think about the future *Dollars, Distance, and Online Education* Martin J.

Finkelstein,2000-10-19 Systematically analyzes and assesses the costs of information technology for teaching and learning in a series of 14 essays The essays also explore how the increased use of IT is transforming higher education and how IT can be used in different ways to teach different kinds of problems *Challenging Formalization in Education and Beyond* Peter

Serdyukov,2022-11-03 Challenging Formalization in Education and Beyond addresses the effects of today's attempts to organize knowledge processes and performance in education particularly in its ever growing digital environments As on site blended and fully online learning become deeply interdependent secondary and higher education managers and instructors who seek to integrate apply and teach within these formats using standardized rules assessments algorithms and accountability structures may be doing unintended harm to their students Focusing on students performance health cognition behavior and learning outcomes this book analyses how current trends methods and policies in formalization can be challenged and corrected to ensure high quality education Scholars educators administrators and designers of traditional asynchronous precision automated and micro learning formats will come away with new insights and pragmatic solutions for engaging students in more active participatory and creative activities *Information Technology Evaluation Methods and Management* Wim Van Grembergen,2001-01-01 The evaluation of IT and its business value are the subject of many academic

and business discussions Investments in IT are growing extensively and business managers worry about the fact that the benefits might not be as high as expected This phenomenon is often called the IT investment paradox or the IT Black Hole large sums are invested in IT that seem to be swallowed by a large black hole without rendering many returns How to measure the benefits of IT is the concern of this book titled Information Technology Evaluation Methods and Management The different IT evaluation approaches and methods are discussed and illustrated with cases traditional financial evaluations such as the return on investment information economics and the recently introduced IT Balanced Scorecard The latter approach is proposed as an ideal mechanism to support the IT business alignment process and its related IT governance process Among some of the topics included in this book are software measurement ERP project evaluation strategic electronic commerce evaluation *ECEG2010-Proceedings of the 10th European Conference on E-Government* David

O'Donnell,2010-06-17 **Enterprise Information Systems VII** Chin-Sheng Chen,Joaquim Filipe,Isabel Seruca,José

Cordeiro,2007-09-20 This book contains the best papers of the Seventh International Conference on Enterprise Information Systems ICEIS 2005 held in Miami USA and organized by INSTICC Institute for Systems and Technologies of Information Communication and Control in collaboration with FLORIDA INTERNATIONAL UNIVERSITY who hosted the event Following the route started in 1999 ICEIS has become a major point of contact between research scientists engineers and practitioners on the area of business applications of information systems This conference which is now one of the largest annual conferences in the Information Systems area has received an increased interest every year especially from the international academic community This year five simultaneous tracks were held covering different aspects related to enterprise computing including Databases and Information Systems Integration Artificial Intelligence and Decision Support Systems Information Systems Analysis and Specification Software Agents and Internet Computing and Human Computer Interaction The sections of this book reflect the conference tracks ICEIS 2005 received 459 paper submissions from 41 different countries in all continents 89 papers were published and orally presented as full papers i e completed work 110 position papers reflecting work in progress were accepted for short presentation and another 90 for poster presentation These numbers leading to a full paper acceptance ratio below 20% show the intention of preserving a high quality forum **Productivity, Inequality, and the Digital Economy** Nathalie Greenan,Yannick L'Horty,Jacques Mairesse,2002-08-02 Essays on the computer and the economy particularly in relation to employment rates and to wage inequality The widespread diffusion of information and communication technologies ICT has had controversial seemingly paradoxical consequences ICT are viewed as driving growth and employment in the United States while contributing to European unemployment and the so called Eurosclerosis At the same time both the United States and Europe have seen increased wage inequalities between skilled and unskilled workers This book explores the computer s puzzling effects on the economy at both the micro and macro levels The contributions include data from field work small samples of firms and national surveys of management practice econometric studies and macroeconomic theoretical analysis *Beyond Productivity* National Research Council,Division on Engineering and Physical Sciences,Computer Science and Telecommunications Board,Committee on Information Technology and Creativity,2003-05-02 Computer science has drawn from and contributed to many disciplines and practices since it emerged as a field in the middle of the 20th century Those interactions in turn have contributed to the evolution of information technology new forms of computing and communications and new applications that continue to develop from the creative interactions between computer science and other fields Beyond Productivity argues that at the beginning of the 21st century information technology IT is forming a powerful alliance with creative practices in the arts and design to establish the exciting new domain of information technology and creative practices ITCP There are major benefits to be gained from encouraging supporting and strategically investing in this domain *Beyond Productivity* Kim Hensley Owens,Derek Van Ittersum,2023-11-15 In Beyond Productivity a wide range of contributors share honest narratives of the sometimes

impossible conditions that scholars face when completing writing projects The essays provide backstage views of the authors varying approaches to moving forward when the desire to produce wanes when deciding a project is not working when working within and around and redefining academic productivity expectations and when writing with ever changing bodies that do not always function as expected This collection positions scholarly writers ways of writing as a form of flexible evolving knowledge By exhibiting what is lost and gained through successive rounds of transformation and adaptation over time the contributors offer a sustainable understanding and practice of process one that looks beyond productivity as the primary measure of success Each presents a fluid understanding of the writing process illustrating its deeply personal nature and revealing how fragmented and disjointed methods and experiences can highlight what is precious about writing Beyond Productivity determines anew the use and value of scholarly writing and the processes that produce it both within and beyond the context of the losses constraints and adaptations associated with the COVID 19 pandemic

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