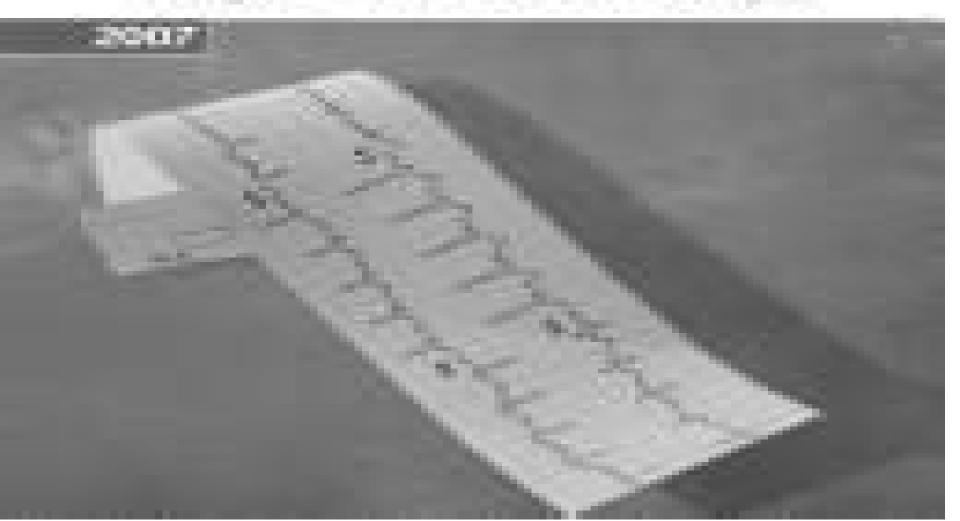
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# Almanac of Hospital Financial and Operating Indicators

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## Almanac Of Hospital Financial And Operating Indicators 1994

**Robert B. Hackey** 

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 $\underline{Statistical\ Reference\ Index\ ...\ Cumulative\ Index}\ , 1994 \qquad \textit{The\ Future\ of\ Academic\ Medical\ Centers\ Henry}\ Aaron, 2004-05-13\ Academic\ medical\ centers\ provide\ cutting\ edge\ acute\ care\ train\ tomorrow\ s\ physicians\ and\ carry\ out$ 

research that will expand the range of treatable and curable illnesses But these centers themselves may need urgent care experts generally agree that many are suffering acute even life threatening financial distress Many academic medical centers are suffering for several reasons in patient admissions are down as many procedures that once required a hospital stay are now performed on an out patient basis or in a physician's office managed care plans have negotiated discounted fees that cut hospital operating margins the Balanced Budget Act of 1997 curtailed Medicare reimbursements lowered margins and pushed some into the red the revolution in information technology is imposing large new capital costs and the character of medical education is receiving its most thorough review in decades While there is a general consensus that medical centers are under pressure experts disagree about the depth and pervasiveness of the current financial distress Are they whining about financial pressures other less favored sectors find routine or is the high quality American teaching hospital becoming an endangered species that could face extinction if nothing is done Because academic medical centers perform such important jobs it is critical to determine the true nature and depth of their current financial problems and then fashion analytically sound and politically sustainable solutions This book brings together chief executive officers of major medical centers university presidents senior members of Congressional and executive office staffs and leading analysts These experts address the key issues and prescribe remedies both regulatory and legislative to ensure that the teaching hospital remains a picture of financial health Contributors include Nancy Kane Harvard School of Public Health Jamie Reuter Institute for Health Care Research P Healthcare Financial Management, 2002-07 Some issues accompanied by supplements Health Care Almanac and Yearbook ,1998 Medical and Health Care Books and Serials in Print ,1997 **Books** in

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Clemson University He was Associate Dean in the College of Business at the University of Tennessee from 1989 1997 Dr Stahl has published over 50 journal articles in a variety of areas including Strategic Management TQ and healthcare as well as twelve books including Strategic Management Perspectives in TQ and The Physician s Essential MBA He teaches strategy and business planning in the Physician EMBA Taiwan EMBA and MBA Programs Recommended Libraries Academic Public Special Private Corporate State Health Resources Plan 1996 Ohio. Department of Health,1996 Iowa Hospitals & Health Systems, 1997

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