

Robert C. Martin Series



# Agile Estimating and Planning

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Mike Cohn

Forewords by Jim Highsmith, Agile Practice Director, Cutter Consortium, and Gabrielle Benefield, Director, Agile Product Development, Yahoo!

# Agile Estimating And Planning

**Sumanta Boral**



## **Agile Estimating And Planning:**

**Agile Estimating and Planning** Mike Cohn, 2005-11-01 Agile Estimating and Planning is the definitive practical guide to estimating and planning agile projects In this book Agile Alliance cofounder Mike Cohn discusses the philosophy of agile estimating and planning and shows you exactly how to get the job done with real world examples and case studies Concepts are clearly illustrated and readers are guided step by step toward how to answer the following questions What will we build How big will it be When must it be done How much can I really complete by then You will first learn what makes a good plan and then what makes it agile Using the techniques in Agile Estimating and Planning you can stay agile from start to finish saving time conserving resources and accomplishing more Highlights include Why conventional prescriptive planning fails and why agile planning works How to estimate feature size using story points and ideal days and when to use each How and when to re estimate How to prioritize features using both financial and nonfinancial approaches How to split large features into smaller more manageable ones How to plan iterations and predict your team s initial rate of progress How to schedule projects that have unusually high uncertainty or schedule related risk How to estimate projects that will be worked on by multiple teams Agile Estimating and Planning supports any agile semiagile or iterative process including Scrum XP Feature Driven Development Crystal Adaptive Software Development DSDM Unified Process and many more It will be an

indispensable resource for every development manager team leader and team member *Agile Estimating and Planning* Cohn, 1900 This is the eBook version of the printed book Detailed Proven Techniques for Estimating and Planning Any Agile Project Agile Estimating and Planning is the definitive practical guide to estimating and planning agile projects In this book Agile Alliance cofounder Mike Cohn discusses the philosophy of agile estimating and planning and shows you exactly how to get the job done with real world examples and case studies Concepts are clearly illustrated and readers are guided step by step toward how to answer the following questions What will we build How big will it be When must it be do Agile Estimating and Planning Complete Self-Assessment Guide Gerardus Blokdyk, 2018 Agile Estimating and Planning Complete Self Assessment Guide **Agile Estimating and Planning Complete Self-Assessment Guide** Gerardus

Blokdyk, 2018-01-05 Is Agile Estimating and Planning Required Which individuals teams or departments will be involved in Agile Estimating and Planning Why are Agile Estimating and Planning skills important Are there Agile Estimating and Planning problems defined How do we Improve Agile Estimating and Planning service perception and satisfaction Defining designing creating and implementing a process to solve a business challenge or meet a business objective is the most valuable role In EVERY company organization and department Unless you are talking a one time single use project within a business there should be a process Whether that process is managed and implemented by humans AI or a combination of the two it needs to be designed by someone with a complex enough perspective to ask the right questions Someone capable of asking the right questions and step back and say What are we really trying to accomplish here And is there a different way to

look at it This Self Assessment empowers people to do just that whether their title is entrepreneur manager consultant Vice President CxO etc they are the people who rule the future They are the person who asks the right questions to make Agile Estimating and Planning investments work better This Agile Estimating and Planning All Inclusive Self Assessment enables You to be that person All the tools you need to an in depth Agile Estimating and Planning Self Assessment Featuring 722 new and updated case based questions organized into seven core areas of process design this Self Assessment will help you identify areas in which Agile Estimating and Planning improvements can be made In using the questions you will be better able to diagnose Agile Estimating and Planning projects initiatives organizations businesses and processes using accepted diagnostic standards and practices implement evidence based best practice strategies aligned with overall goals integrate recent advances in Agile Estimating and Planning and process design strategies into practice according to best practice guidelines Using a Self Assessment tool known as the Agile Estimating and Planning Scorecard you will develop a clear picture of which Agile Estimating and Planning areas need attention Your purchase includes access details to the Agile Estimating and Planning self assessment dashboard download which gives you your dynamically prioritized projects ready tool and shows your organization exactly what to do next Your exclusive instant access details can be found in your book

Agile Estimating & Planning Your Sprint With Scrum Paul VII,2016-09-01 Agile Estimating Planning Your Sprint with Scrum Just Got Easier Thank you and congratulations on taking this class Agile Estimating Planning Your Sprint with Scrum In this class you will be given proven tips to help you to estimate and plan sprints as part of your scrum projects I am very confident that you will find this class valuable as it will give you a complete overview of estimating and planning in agile scrum teams In this class I go to great lengths to dissect the topic and present it in an easy to understand manner for both beginners and intermediates in scrum For starters I will introduce you to scrum then walk you through the process of preparing for and conducting sprint planning sessions as part of an agile scrum team As we go on with the class I give practical examples and tips on how to improve planning in your team or business from the ground up To give you just a glimpse of what you will learn here is a quick summary Why we need plans and why do we need a sprint plan Comparison of different forms of estimation e g Ideal days story points etc How to overcome common impediments to planning How to prepare for a sprint planning meeting An overview of the sprint planning meeting Artifacts needed for planning How to create a sprint goal How to use velocity in planning How to commit to the goal using capacity driven or velocity driven planning Tips to improve your sprint planning meetings So let s get started and let me help you to master agile estimating sprint planning with scrum Table of Contents Agile Estimating Planning Your Sprint with Scrum Introduction Lesson 1 What is Agile Scrum 1 Lesson 2 Comparison Of Different Metrics Used To Estimate User Stories 27 Metrics Used To Estimate Tasks 37 Lesson 3 Sprint Planning The Specifics 39 1 Sprint Preparation 39 2 Sprint Planning Meeting 40 Sprint Goal 42 Artifacts That Are Needed For Planning 43 Considering Velocity 44 Lesson 4 Tips For Sprint Planning 49 Tips For Creating

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**The IFPUG Guide to IT and Software Measurement** IFPUG, 2012-04-25 The widespread deployment of millions of current and emerging software applications has placed software economic studies among the most critical of any form of business analysis Unfortunately a lack of an integrated suite of metrics makes software economic analysis extremely difficult The International Function Point Users Group IFPUG a nonprofit and member governed organization has become the recognized leader in promoting the effective management of application software development and maintenance activities The IFPUG Guide to IT and Software Measurement brings together 52 leading software measurement experts from 13 different countries who share their insights and expertise Covering measurement programs function points in measurement new technologies and metrics analysis this volume Illustrates software measurement s role in new and emerging technologies Addresses the impact of agile development on software measurement Presents measurement as a powerful tool for auditing and accountability Includes metrics for the CIO Edited by IFPUG s Management and Reporting Committee the text is useful for IT project managers process improvement specialists measurement professionals and business professionals who need to interact with IT professionals and participate in IT decision making It includes coverage of cloud computing agile development quantitative project management process improvement measurement as a tool in accountability project ROI measurement metrics for the CIO value stream mapping and benchmarking

**Agile Estimation Techniques and Innovative Approaches to Software Process Improvement** Colomo-Palacios, Ricardo, Calvo-Manzano Villalón, Jose Antonio, de Amescua Seco, Antonio, San Feliu Gilabert, Tomás, 2014-02-28 Applying methodologies of Software Process Improvement SPI is an effective way for businesses to remain competitive in the software industry However many organizations find implementing software process initiatives challenging Agile Estimation Techniques and Innovative Approaches to Software Process Improvement reviews current SPI techniques and applications through discussions on current and future trends as well as the presentation of case studies on SPI implementation Ideal for use by academics students and policy makers as well as industry professionals and managers this publication provides a complete overview of current tools and methodologies regarding Software Process Improvement

**Proceedings of the XVIII International symposium Symorg 2022 (BOOK OF ABSTRACTS)** Marko Mihić, Sandra Jednak, Gordana Savić, With 140 contributions by authors from 19 different countries XVIII International Symposium of Organizational Sciences SymOrg 2022 successfully sets the high level for future conferences The topic of SymOrg 2020 Sustainable Business Management and Digital Transformation Challenges and Opportunities in the Post COVID Era attracted researchers from different institutions both in Serbia and abroad This year more than 300 scholars and practitioners authored and co authored scientific and research

articles that had been accepted for publication in the Book of Abstracts All the contributions to the Book of Abstracts are classified into the following 13 key topics Blockchain Technology in Business and Information Systems Business Analytics Creativity Innovation and Sustainable Management Digital Operations and Logistics Management Digital Transformation of Financial Industry Digital Transformation of Public Administration E Business Ecosystems Evidence Based Public Policy Making in the Post COVID Environment LEAN Business Systems Structures Processes and Models Managing Digital Transformation Projects under Discontinuity Managing Human Resources in the Post COVID Era Rethinking Marketing and Communication in the Post COVID Era Quality Management and Standardization in Digital Transformation Era The participation of numerous domestic and international authors and the diversity of topics justify our efforts to organize the Symposium As SymOrg is traditionally at the intersection of academy and business we believe that this year's meeting will bring about many in depth discussions contribute to prospective partnerships and build stronger business and academic networks We also believe that meeting will contribute to the exchange of knowledge research results and experience among industry experts research institutions and faculties which all share a common interest in contemporary organizational sciences We are very grateful to our distinguished keynote and plenary speakers Ana Draskovic Aleksander Aristovnik Manuel Mazzara Basant Agarwa and Priyanka Harjule Also special thanks to moderators for organizing the panels and workshops in the fields of higher education business supply chain doctoral research studies and student engagement and sustainability The Faculty of Organizational Sciences would like to express its gratitude to the Ministry of Education Science and Technological Development and all the partners and individuals who have supported and contributed to the organization of the Symposium We are particularly grateful to the contributors and reviewers who made this issue possible But above all we are especially thankful to the authors and presenters for making SymOrg 2022 a success Belgrade June 6 2022 Marko Mihi Ph D Sandra Jednak Ph D Gordana Savi Ph D

**Design Thinking Research** Hasso Plattner, Christoph Meinel, Larry Leifer, 2014-07-16 Design thinking as a user centric innovation method has become more and more widespread during the past years An increasing number of people and institutions have experienced its innovative power While at the same time the demand has grown for a deep evidence based understanding of the way design thinking functions This challenge is addressed by the Design Thinking Research Program between Stanford University Palo Alto USA and Hasso Plattner Institute Potsdam Germany Summarizing the outcomes of the 5th program year this book imparts the scientific findings gained by the researchers through their investigations experiments and studies The method of design thinking works when applied with diligence and insight With this book and the underlying research projects we aim to understand the innovation process of design thinking and the people behind it The contributions ultimately center on the issue of building innovators The focus of the investigation is on what people are doing and thinking when engaged in creative design innovation and how their innovation work can be supported Therefore within three topic areas various frameworks methodologies mind sets systems

and tools are explored and further developed The book begins with an assessment of crucial factors for innovators such as empathy and creativity the second part addresses the improvement of team collaboration and finally we turn to specific tools and approaches which ensure information transfer during the design process All in all the contributions shed light and show deeper insights how to support the work of design teams in order to systematically and successfully develop innovations and design progressive solutions for tomorrow

*A Scrum Book* Jeff Sutherland, James O. Coplien, 2019-08-16 Building a successful product usually involves teams of people and many choose the Scrum approach to aid in creating products that deliver the highest possible value Implementing Scrum gives teams a collection of powerful ideas they can assemble to fit their needs and meet their goals The ninety four patterns contained within are elaborated nuggets of insight into Scrum s building blocks how they work and how to use them They offer novices a roadmap for starting from scratch yet they help intermediate practitioners fine tune or fortify their Scrum implementations Experienced practitioners can use the patterns and supporting explanations to get a better understanding of how the parts of Scrum complement each other to solve common problems in product development The patterns are written in the well known Alexandrian form whose roots in architecture and design have enjoyed broad application in the software world The form organizes each pattern so you can navigate directly to organizational design tradeoffs or jump to the solution or rationale that makes the solution work The patterns flow together naturally through the context sections at their beginning and end Learn everything you need to know to master and implement Scrum one step at a time the agile way

*Tech Leadership Playbook* Alexsandro Souza, 2024-09-10 Immerse yourself in this indispensable resource for leaders tasked with the challenge of building or managing effective software development teams This book is based on practical wisdom offering actionable guidance to foster high performing teams that excel in their projects Despite the pivotal role leadership plays in a team s success there aren t many companies that employ structured best practice driven leadership methods The core of the book covers several critical areas essential for any tech leader s success building high performance teams project management code quality software design and architecture software development life cycle SDLC software quality insurance observability technology and business alignment The relevance of structured principled leadership in tech has never been more important Tech Leadership Playbook aims to equip leaders with the knowledge and tools necessary to navigate the challenges of evolving business successfully What You Will Learn Establish industry proven strategies for building and sustaining high performance teams Empower teams through mission driven ownership and autonomy Reduce development cost through effective leadership Implement real Agile project management culture Gain a solid understanding of different software design architectures Leverage architectural principles to design robust and maintainable software systems Improve Code Quality with strategic SDLC practices Who This Book is For Senior engineers tech leaders engineering managers CTO CIO project managers agile coaches and founders

**Progress in Systems Engineering** Henry Selvaraj, Dawid Zydek, Grzegorz Chmaj, 2014-08-12 This

collection of proceedings from the International Conference on Systems Engineering Las Vegas 2014 is orientated toward systems engineering including topics like aero space power systems industrial automation and robotics systems theory control theory artificial intelligence signal processing decision support pattern recognition and machine learning information and communication technologies image processing and computer vision as well as its applications The volume s main focus is on models algorithms and software tools that facilitate efficient and convenient utilization of modern achievements in systems engineering

**Software Business** Björn Regnell, Inge van de Weerd, Olga De Troyer, 2011-05-30 This book contains the refereed proceedings of the Second International Conference on Software Business ICSOB held in Brussels Belgium in June 2011 This year s conference theme Managing Software Innovation for Tomorrow s Business reflects the specific challenges in the research domain of software business The 14 papers accepted for ICSOB were selected from 27 submissions covering topics like software ecosystems usage of open source software software as a service and software product and project management The volume is completed by a short summary of the keynote and the two workshops EPIC 2011 Third Workshop on Leveraging Empirical Research Results for Software Business and IWSECO 2011 Third International Workshop on Software Ecosystems preceding the main conference

[Agile Product Management](#) Paul VII, 2016-10-18

**Product Owner Your job Just Got Easier** Introduction Thank you and congratulations on taking this class

**Agile Estimating Planning Your Sprint with Scrum** In this class you will be given proven tips to help you to estimate and plan sprints as part of your scrum projects I am very confident that you will find this class valuable as it will give you a complete overview of estimating and planning in agile scrum teams In this class I go to great lengths to dissect the topic and present it in an easy to understand manner for both beginners and intermediates in scrum For starters I will introduce you to scrum then walk you through the process of preparing for and conducting sprint planning sessions as part of an agile scrum team As we go on with the class I give practical examples and tips on how to improve planning in your team or business from the ground up To give you just a glimpse of what you will learn here is a quick summary Why we need plans and why do we need a sprint plan Comparison of different forms of estimation e g Ideal days story points etc How to overcome common impediments to planning How to prepare for a sprint planning meeting An overview of the sprint planning meeting Artifacts needed for planning How to create a sprint goal How to use velocity in planning How to commit to the goal using capacity driven or velocity driven planning Tips to improve your sprint planning meetings So let s get started and let me help you to master agile estimating sprint planning with scrum

**Introduction** Thank you and congratulations on taking this class

**Productivity at Work 21 tips for explosive Productivity and Time Management** In this class you will be given the exact proven tips used by the pros to dramatically improve your time management and explode your productivity I know you will get value from this class as it gives you a complete introduction and background to the concepts of productivity and time management I then walk you step by step through the methods used by the most successful people to improve your time management and



productivity at work Following this I give you tips for improving your effectiveness whether you are an employee team member or business owner and obtain excellent time management skills Along the way I give you plenty of examples and give you best practices for productivity and time management at work In this class you will learn What is productivity What is time management How to study the most successful people to become as productive as them How to use the secret techniques that made the most successful people super productive and excellent time managers 21 solid tips to explode your productivity and improve your time management at work So let s get started and let me help you to explode your productivity and master time management at work Scroll Up To The Top Of The Page And Click The Orange Buy Now or Read For Free Icon On The Right Side

*Learning and Collaboration Technologies* Panayiotis Zaphiris,Andri Ioannou,2023-06-08 This two volume set of LCT 2023 constitutes the refereed proceedings of the 10th International Conference on Learning and Collaboration Technologies LCT 2023 held as Part of the 24th International Conference HCI International 2023 which took place in July 2023 in Copenhagen Denmark The total of 1578 papers and 396 posters included in the HCII 2023 proceedings volumes was carefully reviewed and selected from 7472 submissions The papers of LCT 2022 Part II are organized in topical sections named XR for Learning and Education Learning with Robots Virtual Blended and Hybrid Learning Knowledge Engineering: Practice and Patterns Philipp Cimiano,H. Sofia Pinto,2010-11-18 Knowledge Management and Knowledge Engineering is a fascinating eld of re 1 search these days In the beginning of EKAW the modeling and acquisition of knowledge was the privilege of or rather a burden for a few knowledge engineers familiar with knowledge engineering paradigms and knowledge rep sentationformalisms While the aimhasalwaysbeentomodelknowledgedecl atively and allow for reusability the knowledge models produced in these early days were typically used in single and very speci c applications and rarely changed Moreover these models were typically rather complex and they could be understood only by a few expert knowledge engineers This situation has changed radically in the last few years as clearly indicated by the following trends The creation of even formal knowledge is now becoming more and more collaborative Collaborative ontology engineering tools and social software platforms show the potential to leverage the wisdom of the crowds or at least of the many to lead to broader consensus and thus produce shared models which qualify better for reuse A trend can also be observed towards developing and publishing small but 2 3 4 high impactvocabularies e g FOAF DublinCore GoodRelations rather than complex and large knowledge models Ace the PMI-ACP® exam Sumanta Boral,2016-12-26 Prepare for the Project Management Institute s PMI Agile Certified Practitioner ACP exam Augment your professional experience with the necessary knowledge of the skills tools and techniques that are required for passing the examination This is a comprehensive and one stop guide with 100% coverage of the exam topics detailed in the PMI ACP Exam content outline Rehearse and test your knowledge and understanding of the subject using the practice quizzes after each chapter three full length mock exams and practical tips and advice You will be able to understand the Agile manifesto its principles and many facets of Agile project management

such as planning prioritization estimation releases retrospectives risk management and continuous improvement The book covers Agile metrics and means of demonstrating progress People management aspects such as behavioral traits servant leadership negotiation conflict management team building and Agile coaching are explained Whether you are a beginner or a seasoned practitioner this book also serves as a practical reference for key concepts in Agile and Agile methodologies such as Scrum XP Lean and Kanban What you will learn The necessary knowledge of the skills tools and techniques that are required for passing the PMI ACP examination To understand the scope and objectives of the PMI ACP exam and gain confidence by taking practice quizzes provided in each chapter and three full length mock exams To gain exposure to Agile methodologies such as Scrum XP Lean and Kanban plus various tools and techniques required to conduct Agile projects The focus is to Be Agile rather than Do Agile Who this book is for The audience for this book primarily includes IT professionals who wish to prepare for and pass the Agile Certified Professional ACP exam from the Project Management Institute PMI The book also is a practical reference book for Agile Practitioners div

### **AI Integration in Software Development and Operations**

Abhinav Krishna Kaiser,Vamshi Meda,2024-12-20 Discover how Artificial Intelligence AI is transforming the fields of software development testing and IT operations by enhancing efficiency reducing human error and accelerating processes This book showcases the practical applications of AI driven tools such as automating coding testing and operational tasks predicting potential issues and optimizing performance Aimed at digital leaders practitioners and customers this book provides strategic insights and actionable guidance on how to integrate AI technologies to boost productivity enhance product quality and streamline development cycles It serves as a comprehensive guide for those looking to leverage AI to drive innovation cut costs and stay competitive in an ever evolving technological landscape You ll explore how AI can be integrated into software development testing and IT operations to improve efficiency accuracy and speed Through real world use cases you ll see how AI driven tools can automate tasks reduce human error and improve processes across the development lifecycle AI Integration in Software Development and Operations offers actionable insights on using AI to accelerate innovation enhance product quality and optimize costs in your modern software and IT environments What You Will Learn Review the SDLC lifecycle DevOps SRE and accompanying topics Understand machine learning basics AI techniques and data preprocessing for DevOps Explore how AI integration into all phases of SDLC boosts productivity increases effectiveness and reduces human error Gain a familiarity with AI tools their use cases and the value in integrating them Who This Book is For Software engineers developers programmers DevOps engineers and AI practitioners who are interested in integrating AI into their DevOps practices

**Sustainable Business Management and Digital Transformation: Challenges and Opportunities in the Post-COVID Era** Marko Mihić,Sandra Jednak,Gordana Savić,2022-11-11 This book covers high quality peer reviewed research papers presented at the 18th International Symposium of Organizational Sciences SymOrg 2022 held in Belgrade Serbia from 11 to 14 June 2022 The aim of the book is providing stimulative framework for readers to explore viable

alternatives and indicate implications for the post pandemic world Researchers from academia and industry present their original work focusing on different aspects of sustainable management and digital transformation including blockchain technology business analytics e business innovation digital operations and logistics management financial industry public administration lean business systems digital transformation projects human resources marketing and communication and quality and standardization The chapters could be useful for industry experts research institutions universities and all others who share a common interest in contemporary organizational sciences

**Software Engineering** Eric J. Braude, Michael E. Bernstein, 2016-03-09 Today's software engineer must be able to employ more than one kind of software process ranging from agile methodologies to the waterfall process from highly integrated tool suites to refactoring and loosely coupled tool sets Braude and Bernstein's thorough coverage of software engineering perfects the reader's ability to efficiently create reliable software systems designed to meet the needs of a variety of customers Topical highlights Process concentrates on how applications are planned and developed Design teaches software engineering primarily as a requirements to design activity Programming and agile methods encourages software engineering as a code oriented activity Theory and principles focuses on foundations Hands on projects and case studies utilizes active team or individual project examples to facilitate understanding theory principles and practice In addition to knowledge of the tools and techniques available to software engineers readers will grasp the ability to interact with customers participate in multiple software processes and express requirements clearly in a variety of ways They will have the ability to create designs flexible enough for complex changing environments and deliver the proper products

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### **Agile Estimating And Planning Introduction**

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