#### CONCEPTUAL/THEORETICAL PAPER

# Frontiers of the marketing paradigm in the third millennium

Ravi S. Achrol · Philip Kotler

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Abstract The domain and theories of marketing have been expanding since the origins of the discipline. Since the 1970s marketing science has been organized around the exchange paradigm. Marketing concepts apply to all forms of exchange, whether it is goods, services, personages, places or ideas, and whether it is between individuals, forprofit and nonprofit firms, governments and NGOs. Marketing theories evolved from a firm oriented view to encompass the exchanging dyad. More recently the paradigm expanded to a network level of explanation, and relational theories have come to the fore. But even as the field struggles to grasp its new fields of explanation, there is a Kuhnian shift happening at its boundaries. The shift significantly bends the marketing worldview as well as the theoretical tools and methodologies we use to study it. In this paper we develop a three-tiered explanation of the emerging field of marketing-its subphenomena (consumer experiences and sensory systems), its phenomena (marketing networks), and its superphenomena (sustainability and development).

Keywords Marketing paradigm - Marketing future Marketing theory - Consumption experience Consumer sensory processes - Consumer neurophysiology Nanotechnology - Marketing networks - Consumer
networks - Sustainable marketing Marketing and poverty alleviation

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#### Introduction.

A number of prominent scholars have analyzed the evolution of the marketing paradigm (for example Bartels 1962; Hunt 2002; Sheth et al. 1988). The evolutionary path can be traced from the forctionalist paradigm to the marketing moragement paradigm to the exchange paradigm. The functionalist paradigm described the institutions of marketing and their functions. The marketing management paradigm is rooted in a firm view of marketing processes (the archetype firm being the classic manufacturing company). Under it, marketing's role and responsibilities expanded from sales and advertising to product development and a firm-wide responsibility for customer care.

The impetus behind this major expansion was provided by the generic and exchange paradigms (Bagozzi 1975; Kotler 1972; Kotler and Levy 1969). Marketing theories and research were generalized beyond the exchange of goods, services and money to include any valuable resource like time, energy, feelings, places, ideas, symbols or information. They were extended to exchange with customers, employees, suppliers, the public, and even competitors, and applied to all types of organizations—for profit, nonprofit, social service agencies, government, NGOs and nation states.

The exchange paradigm, with its focus on inter-firm relationships (Achrol et al. 1983; Dwyer et al. 1987), brought the concept and theories of the marketing channel to the fore, and from there it was almost a natural step to where we stand today—at the threshold of the nerwork paradigm (Achrol and Kotler 1999; Iacobucci 1996). Relational theories of exchange are highlighted in an exchange network (Achrol 1997; Anderson et al. 1994; Gummesson 1998; Morgan and Hunt 1994; Sheth and Parvatiyar 1995). These changes in the marketing paradigm are significant in themselves, but they are occurring at a time of even greater change at the boundary and foundations of the discipline.

The plurality of domains and theoretical riches is difficult to address systematically without an organizing framework.

# **Basic Marketing Marketing In The Third Millennium**

O. A. J. Mascarenhas

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of the present and future generations of laser diodes and related devices This process is crystal growth and involves the following sequence Bulk growth of single crystals Epitaxial growth of semiconductor single crystal layers Ion implantation Device fabrication ie gate and contact formation etc Packaging test Chapter 6 profiles substrate suppliers epiwafers suppliers and merchant and captive producers of GaAs devices Chapter 7 lists universities and selected industrial labs involved in the areas of diode laser research Chapter 8 is a directory of suppliers Chapter 9 provides acronyms and exchange The Steel Industry in the New Millennium Vol. 1 R. Ranieri, 2024-11-01 This is the first of two volumes containing the proceedings of the 1996 international conference The steel industry in the new millennium innovation strategy and markets This volume is divided into four main sections the first two correspond to the Conference's Working Group II on Technological Innovation while the third contains the papers delivered during Working Group III on the The Market for Steel The last section contains the final speech by Father William Hogan written very much from the perspective of demand whereas the introductory paper by Marcus looks at the steel market mainly from the technological angle This volume brings together papers by leading academics steel executives and consultants and business leaders from all the main steel producing countries It reviews the prospects of demand and the new technologies that are re shaping production patterns across the world **Responsible Marketing** O. A. J. Mascarenhas, 2007 The Steel Industry in the New Millennium: Technology and the market Ruggero Ranieri, Jonathan Aylen, Enrico Gibellieri, Istituto per la Cultura e la Storia d'Impresa, 'Franco Momigliano'.,1998 This is the first of two volumes containing the proceedings of the 1996 international conference The steel industry in the new millennium innovation strategy and markets This volume is divided into four main sections the first two correspond to the Conference's Working Group II on Technological Innovation while the third contains the papers delivered during Working Group III on the The Market for Steel The last section contains the final speech by Father William Hogan written very much from the perspective of demand whereas the introductory paper by Marcus looks at the steel market mainly from the technological angle This volume brings together papers by leading academics steel executives and consultants and business leaders from all the main steel producing countries It reviews the prospects of demand and the new technologies that are re shaping production patterns across the world Advertising and the Transformation of Screen Cultures Bo Florin, Patrick Vonderau, Yvonne Zimmermann, 2025-10-01 Advertising has played a central role in shaping the history of modern media While often identified with American consumerism and the rise of the Information Society motion picture advertising has been part of European visual culture since the late nineteenth century With the global spread of ad agencies moving image advertisements became a privileged cultural form to make people experience the qualities and uses of branded commodities to articulate visions of a good life and to incite social relationships Abandoning a conventional delineation of fields by medium country or period this book suggests a lateral view It charts the audiovisual history of advertising by focussing on objects products and services screens exhibition programming physical media practices

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