

Creating a Shared Team Purpose



Creating A Shared Team Purpose Workshop

John M. Nicholas, Herman Steyn



Creating A Shared Team Purpose Workshop:

Creating Agile Organizations Cesario Ramos, Ilia Pavhlichenko, 2022-08-05 Design Your Organization for Maximum Agile Success at Scale A unique view of organizational agility Cesario and Ilia first describe the foundational tools and vocabulary to think about agile enterprise level change The second section is a practical approach to adoption It marries the foundational elements into a people and customer centric approach to change The book is epic in scope but it manages to present a cookbook for agile adoption and change From the Foreword by Dave West CEO Scrum.org Cesario and Ilia understand that a key element of successful change to being adaptive at scale is Organizational Design OD and that OD is something senior managers need to own master create and lead not delegate Fast delivery and learning isn't enough at scale Without other adaptive OD elements in place there might not be any concrete change A wonderful book from two passionate people with years in the trenches involved in large scale adaptive development From the Foreword by Craig Larman co creator Large Scale Scrum LeSS For Agile to succeed at scale strategy structures processes reward systems and people practices must align with and reinforce each other across the entire organization Creating Agile Organizations is about making that happen Whether you're a leader Scrum Master or trainer this book will help you use effective Organizational Design OD to achieve successful Agile transformation at the enterprise level Drawing on years of experience scaling Scrum renowned Large Scale Scrum LeSS experts Cesario Ramos and Ilia Pavhlichenko present proven techniques for use with any technology in any large environment In the context of a true systems thinking approach they provide specific solutions for challenges such as preparing and facilitating large scale Scrum meetings honing newly relevant leadership skills and addressing challenges that cut across the entire organization This book includes a library of tested tools for effective Agile leadership including Product Definition Guides for describing any new product and a Feature Heat Map for designing teams and entire organizations Organizing for adaptability making strategic optimization choices and choosing informed tradeoffs Exploring and applying proven OD principles at the leadership level Taking a birds eye view of the activities most crucial to large scale adoption Coaching to make Agile transformation successful across your organization Planning designing and facilitating Agile workshops that work Preparing and launching highly effective well aligned Product Groups Coaching teams and guiding product ownership in large groups

50 Activities for Team Building Glenn M. Parker, Richard P. Kropp, 1992

Creating Shared Understanding in Product Development Teams Louise Møller, Christian Tollestrup, 2012-08-09 Development projects that span different disciplines and groups often face problems in establishing a shared understanding of the project's purpose deliverables and direction Creating Shared Understanding in Product Development Teams How to Build the Beginning uses research based cases from TC Electronic The Red Cross Daimler AG and Copenhagen Living Lab to demonstrate one approach to this problem complex It shows how prototyping specific physical artifacts can function as drivers and focal points for creating the much needed shared understanding Encompassing both the

participant s and the facilitator s point of view Creating Shared Understanding in Product Development Teams How to Build the Beginning provides both practical examples and theoretical explanation for the process of creating shared understanding This book provides a toolbox and a practical guide for planning executing and facilitating workshops The result is a clear outline of how to facilitate the creation of physical artifacts that enables and stimulates communication between team members users and stakeholders in order to create shared understanding of projects

The Art of Collaboration: Unlocking Productivity and Harmony in Teams Pasquale De Marco, 2025-07-19 In an era defined by interconnectedness and rapid change collaboration has become the cornerstone of success in various aspects of life The Art of Collaboration is a comprehensive guide that unlocks the secrets of effective collaboration empowering individuals and teams to achieve remarkable results This book delves into the intricacies of collaborative dynamics exploring the essential elements that foster productivity and harmony within teams Readers will discover how to establish clear goals define roles and responsibilities and create a culture of trust and psychological safety Effective communication is the lifeblood of successful collaboration The book provides practical strategies for communicating effectively with team members actively listening to diverse perspectives and resolving conflicts constructively It emphasizes the importance of empathy nonverbal communication and building rapport Collaborative decision making is a critical skill for teams The Art of Collaboration explores different decision making models and techniques guiding readers in making informed choices collectively It also highlights the role of leadership in creating an environment that encourages innovation adaptability and continuous improvement The book recognizes the growing prevalence of virtual collaboration and provides valuable insights into managing virtual teams successfully It addresses challenges related to distance time zones and cultural differences Readers will learn how to utilize technology effectively foster a sense of team cohesion and maintain productivity in virtual settings With its engaging writing style and wealth of practical advice The Art of Collaboration is an essential resource for anyone seeking to excel in collaborative environments It empowers readers to build strong collaborative teams overcome challenges and achieve extraordinary outcomes Whether you re a team leader a project manager or an individual seeking to enhance your collaborative skills this book is your ultimate guide to unlocking the power of collaboration Its comprehensive approach and insightful perspectives will transform the way you work with others leading to greater productivity innovation and success If you like this book write a review

Unbossed Gavin Birch, What if the best leaders weren t bosses at all In Unbossed leadership expert Gavin Birch challenges everything you think you know about authority control and the modern workplace Drawing on two decades of experience across boardrooms and breakout spaces Birch makes a radical case for a new kind of leadership one built on trust autonomy and shared purpose This is not a book about managing people It s a manifesto for empowering them Through real world case studies practical frameworks and unapologetic insight Unbossed equips you to dismantle toxic hierarchies unlock hidden talent and lead without ego Whether you re a CEO team lead or just starting out

this is your invitation to lead differently and better It s time to stop bossing And start leading **Building a Values-driven Organization** Richard Barrett,2006 New thinking from best selling author on the value driven organization **Handbook of Best Practices for Teams** Glenn M. Parker,1996 Human Development and Capacity Building Maria Fay Rola-Rubzen,John Burgess,2016-02-05 Capacity building looks at developing the infrastructure institutions and people and is critical to the development and participation of humans in the economy and society Capacity building ranges from schools roads and hospitals through to health and welfare systems education communication and information sharing participation and voice governance and opportunity This book aims to outline the nature and scale of the capacity building challenges facing countries in the Asia Pacific region Human Development and Capacity Building presents case studies from selected countries with an emphasis on rural development and programs that enhance opportunity and participation in the economy It focuses on issues arising from women development in Pakistan indigenous union voice in the French Pacific job creation programs in Indonesia and the role of international aid and labour agencies in capacity building in Myanmar The rich coverage will be of invaluable use to those interested in capacity building Ebook: Becoming Agile: Coaching Behavioural Change for Business Results Laura Re Turner,2021-06-08 This book outlines how coaches and leaders use Agile frameworks and coaching psychology to create behavioural change and to lay the foundations of success Using the latest coaching approaches from executive team and systemic team coaching the book shows how coaches can use Agile frameworks at the level of mindset and behaviours The book demonstrates well known frameworks such as Scrum DSDM and Lean Startup to support change and success Readers will learn about the Six Lenses of Systemic Team Coaching including the individual mindset interpersonal skills team working and collaboration skills and awareness of the external business environment to create true business agility Becoming Agile is an indispensable resource for professional coaches who work with organisations that want to become Agile as well as business leaders looking for a meaningful way to reap the benefits promised by agility This book is perfect for business leaders entrepreneurs and indeed anyone new to the world of agile leadership David Taylor Founder Naked Leader Here we have a pragmatic and readily applicable approach to integrating both concept and practice across these two evolving domains David Clutterbuck Special Ambassador European Mentoring and Coaching Council This book is a great resource for coaches who want to continue developing skills that will support leaders teams and organizations in building business agility Ahmed Sidky Ph D President of the International Consortium for Agile ICAgile Laura Re Turner is an accredited coach trainer and facilitator who works with leaders and teams to develop an Agile mindset behaviours and the skills to thrive through change Before becoming a coach Laura delivered enterprise software projects as a project and programme manager technology consultant and software developer She is the Founder and Managing Director of Future Focus Coaching **Vision Setting Facilitation Guide** Christine Reynolds,Andrew Edwards,2022-12-23 In this Strategic Planner you ll learn to leverage the Design Thinking mindset to build a bold vision and

facilitate 3 easy workshops In addition readers of this eBook will benefit from learning how to take a human centred approach to vision setting in only 3 workshop sessions Activity templates to guide your team through vision building Step by step guide for vision building workshops Trade secrets to facilitate like a pro Talk tracks to captivate audiences Agendas to enable productive sessions Slide ware to easily communicate concepts and objectives This Strategic Planner and Guide will be helpful to anyone passionate about innovation regardless of experience or expertise This eBook is for Product Owners Focus on solving problems and prioritizing the right features to delight users Designers Better understand users needs and preferences to design best in class experiences Project Managers Facilitate thoughtful discussions to bring different perspectives to light Team Leaders Inspire transformational change and champion human centred design strategies Everyone Drive business results by designing human experiences and solving the problems that matter most to users

Innovation in the Anthropological Perspective Julia C. Gluesing,Christine Miller,Helga Wild,2024-07-30 Innovation is a constant in human life and organization arising from within a context based culture of social structures and beliefs This book re examines the processes practices and mechanisms of innovation from an anthropological perspective offering a theory of innovation as a dynamic multidimensional system It uses methods and stories across a broad arc of time place social and cultural context and subject matter The chapters explore the intersection of virtual local and global dynamics and deepen our understanding of aspects and dimensions of innovation that challenge common perceptions particularly in business and organizational environments The approach aims to situate innovation in an integrated view of human and non human ecologies and to create common ground for a new form of research and practice **Making Teams Work** Donna

Deepprose,2001 **Workshop Culture** Alison Coward,2023-11-20 What if every day at work felt like your team s most productive away day The most successful and innovative teams and organisations are highly collaborative creative and productive you will find the principles of great workshops infused throughout their culture This is a book about how running great workshops and taking inspiration from them can lead to a great team environment Workshop Culture will show you how to create a happy and engaged team through small actions which lead to big results It features a practical and accessible toolkit to help improve your team s performance and productivity Workshop Culture gives you Inspiring case studies from forward thinking and innovative teams that have found success from a workshop culture A structured methodology that you can follow to bring more happiness productivity and engagement to your team Practical exercises to help you build new skills and knowledge and increase impact at work Alison Coward is a team culture coach consultant and founder of Bracket a consultancy that partners with ambitious forward thinking companies to build high performing collaborative team cultures *Project Management for Engineering, Business and Technology* John M. Nicholas,Herman Steyn,2017-01-20 Project Management for Engineering Business and Technology 5th edition addresses project management across all industries First covering the essential background from origins and philosophy to methodology the bulk of the book

is dedicated to concepts and techniques for practical application Coverage includes project initiation and proposals scope and task definition scheduling budgeting risk analysis control project selection and portfolio management program management project organization and all important people aspects project leadership team building conflict resolution and stress management The Systems Development Cycle is used as a framework to discuss project management in a variety of situations making this the go to book for managing virtually any kind of project program or task force The authors focus on the ultimate purpose of project management to unify and integrate the interests resources and work efforts of many stakeholders as well as the planning scheduling and budgeting needed to accomplish overall project goals This new edition features Updates throughout to cover the latest developments in project management methodologies New examples and 18 new case studies throughout to help students develop their understanding and put principles into practice A new chapter on agile project management and lean Expanded coverage of program management stakeholder engagement buffer management and managing virtual teams and cultural differences in international projects Alignment with PMBOK terms and definitions for ease of use alongside PMI certifications Cross reference to IPMA APM and PRINCE2 methodologies Extensive instructor support materials including an Instructor s Manual PowerPoint slides answers to chapter review questions problems and cases and a test bank of questions Taking a technical yet accessible approach Project Management for Business Engineering and Technology 5th edition is an ideal resource and reference for all advanced undergraduate and graduate students in project management courses as well as for practicing project managers across all industry sectors

The Leadership Challenge James M. Kouzes, Barry Z. Posner, 2017-04-17 The most trusted source of leadership wisdom updated to address today s realities The Leadership Challenge is the gold standard manual for effective leadership grounded in research and written by the premier authorities in the field With deep insight into the complex interpersonal dynamics of the workplace this book positions leadership both as a skill to be learned and as a relationship that must be nurtured to reach its full potential This new seventh edition has been revised to address current challenges and includes more international examples and a laser focus on business issues you ll learn how extraordinary leaders accomplish extraordinary things and how to develop your leadership skills and style to deliver quality results every time Engaging stories delve into the fundamental roles that great leaders fulfill and simple frameworks provide a primer for those who seek continuous improvement by internalizing key insights and putting concepts into action you ll become a more effective more impactful leader A good leader gets things done a great leader aspires inspires and achieves more This book highlights the differences between good and great and shows you how to bridge the chasm between getting things done and making things happen Gain deep insight into leadership s critical role in organizational health Navigate the shift toward team oriented work relationships Motivate and inspire to break through the pervasive new cynicism Leverage the electronic global village to deliver better results Business is evolving at an increasingly rapid rate and leaders must keep pace with the changes or risk

stagnation People work differently are motivated differently and have different expectations today business as usual is quickly losing its effectiveness The Leadership Challenge helps you stay current relevant and effective in the modern workplace

Design, User Experience, and Usability. Practice and Case Studies Aaron Marcus, Wentao Wang, 2019-07-10 The four volume set LNCS 11583 11584 11585 and 11586 constitutes the proceedings of the 8th International Conference on Design User Experience and Usability DUXU 2019 held as part of the 21st International Conference HCI International 2019 which took place in Orlando FL USA in July 2019 The total of 1274 papers and 209 posters included in the 35 HCII 2019 proceedings volumes was carefully reviewed and selected from 5029 submissions DUXU 2019 includes a total of 167 regular papers organized in the following topical sections design philosophy design theories methods and tools user requirements preferences emotions and personality visual DUXU DUXU for novel interaction techniques and devices DUXU and robots DUXU for AI and AI for DUXU dialogue narrative storytelling DUXU for automated driving transport sustainability and smart cities DUXU for cultural heritage DUXU for well being DUXU for learning user experience evaluation methods and tools DUXU practice DUXU case studies

The Workshop Book Pamela Hamilton, 2016-05-23 THE WORKSHOP BOOK TEACHES YOU HOW TO RUN AN EFFECTIVE WORKSHOP EFFORTLESSLY Based on methods developed and proven in business this highly visual and practical book will show readers how to design lead and run effective workshops The tools you need to design and lead successful workshops yourself Ways to enhance the collective intelligence of any team keeping them focussed and engaged Tricks and tips for structuring time to generate maximum productivity in a limited session Advice on how to find inspiration and creativity to generate great ideas for any industry or brief Workshop fundamentals so you can add your own flair

Professional Journal of the United States Army, 2013

Leading Transformations Gitte Jakobsen, 2023-12-11 The world and its business environments are in a state of constant change The reality today is that organizations and their leaders are faced with increasingly daunting demands for change and unless they build organizations that can keep pace with these fast changing environments it will be a challenge simply to survive while at the same time continuing to thrive and embrace uncertainty and disorder One effective example of a world renowned company that survived an existential crisis to become one of the most iconic companies in the world The LEGO Group In Building a Global Learning Organization CRC Press 2014 the authors showed how to develop and implement a global structure for learning based on the TWI Training Within Industry methods In that book you learned how the LEGO Group worked on business transformation through changes in organizational learning systems including new ways of working and other Lean transformational initiatives Great organizations have used that book as a benchmark for global and national rollouts of TWI programs and standard work initiatives In this book you get inspiration on how the LEGO Group met these challenges by developing and implementing a framework for transformations to create a common approach to designing leading and anchoring change in an effective and impactful way You get insights into the journey which began by

designing the LEGO Way of Change the process of testing the approach in a bigger transformation which based on pilot learnings was implemented in transformational initiatives This book outlines some of the approaches that the LEGO Group implemented in order to ensure change would be both successfully implemented and sustained including in depth guides on impactful interventions with both leaders and people in the organization The author discusses personalizing and navigating change as well as designing change in the organization and measuring its impact You will continue learning more from specific real life case studies from business leaders focused on different kinds of transformation from reshaping functional teams to optimizing lead time through improved ways of working When it comes down to it change is about the people side of the equation It is easy to change strategy process or technology but it is harder to change individuals people and their behaviors This book will provide inspiration and guidance on how to bring the people side of change into play in an effective and impactful way

Requirements by Collaboration Ellen Gottesdiener, 2002 I spend much time helping organizations capture requirements and even more time helping them recover from not capturing requirements Many of them have gone through some motions regarding requirements as if they were sleepwalking It s time to wake up and do it right and this book is going to be their alarm clock Jerry Weinberg author of numerous books on productivity enhancement In today s complex fast paced software development environment collaboration the intense peer to peer conversations that result in products decisions and knowledge sharing is absolutely essential to success But all too often attempts to collaborate degenerate into agonizing meetings or ineffectual bull sessions Ellen s wonderful book will help you bridge the gap turning the agony of meetings into the ecstasy of effective collaboration Jim Highsmith a pioneer in adaptive software development methods

Requirements by Collaboration presents a wealth of practical tools and techniques for facilitating requirements development workshops It is suitable no essential reading for requirements workshop facilitators It will help both technical people and customer representatives participate in these critical contributions to software success Karl Wiegers Principal Consultant Process Impact author of Software Requirements The need for this particular book at this particular time is crystal clear We have entered a new age where software development must be viewed as a form of business problem solving That means direct user participation in developing requirements or more accurately in jointly working the business problem That in turn means facilitated sessions In this book Ellen Gottesdiener provides a wealth of practical ideas for ensuring that you have exactly the right stuff for this all important area of professional art Ronald G Ross Principal Business Rule Solutions LLC Executive Editor www.BRCommunity.com Gottesdiener s years of software development experience coupled with her straight forward writing style make her book a perfect choice for either a senior developer or a midlevel project manager In addition to her technical experience her knowledge of group dynamics balance the book by educating the reader on how to manage conflict and personality differences within a requirements team something that is missing from most requirements textbooks It is a required handbook that will be referred to again and again Kay Christian ebusiness Consultant Conifer Colorado

Requirements by Collaboration is a must read for any system stakeholder End users and system analysts will learn the significant value they can add to the systems development process Management will learn the tremendous return they may receive from making a modest time people investment in facilitated sessions Facilitators will discover ways to glean an amazing amount of high quality information in a relatively brief time Russ Schwartz Computer System Quality Consultant Global Biotechnology Firm In addition to showing how requirements are identified evaluated and confirmed Ellen provides important guidance based on her own real world experience for creating and managing the workshop environment in which requirements are generated This book is an engaging and invaluable resource for project teams and sponsors both business and IT who are committed to achieving results in the most productive manner possible Hal Thilmony Senior Manager Business Process Improvement Finance CiscoSystems Inc Project managers should read this book for assistance with planning the requirements process Experienced facilitators will enrich their knowledge New facilitators can use this book to get them up to speed and become more effective in less time Rob Stroober Competence Development Manager and Project Manager Deloitte Touche Consultdata The Netherlands While many books discuss the details of software requirement artifacts for example use cases Ellen s new book zeros in on effective workshop techniques and tools used to gather the content of these artifacts As a pioneer in requirements workshops she shares her real life experiences in a comprehensive and easy to read book with many helpful examples and diagrams Bill Bird Aera Energy LLC Requirements by Collaboration is absolutely full of guidance on the most effective ways to use workshops in requirements capture This book will help workshop owners and facilitators to determine and gain agreement on a sound set of requirements which will form a solid foundation for the development work that is to follow Jennifer Stapleton Software Process Consultant and author of DSDM The Methodin Practice This book provides an array of techniques within a clear structured process along with excellent examples of how and when to use them It s an excellent practical and really useful handbook written by a very experienced author Jean Anne Kirk Director DSDM Consortium and IAF Professional Development Ellen has written a detailed comprehensive and practical handbook for facilitating groups in gathering requirements The processes she outlines give the facilitator tools to bring together very different perspectives from stakeholders elegantly and with practical useable results Jo Nelson Principal ICA Associates Inc Chair IAF 2001 2002 Requirements by Collaboration Workshops for Defining Needs focuses on the human side of software development how well we work with our customers and teammates Experience shows that the quality and degree of participation communication respect and trust among all the stakeholders in a project can strongly influence its success or failure Ellen Gottesdiener points out that such qualities are especially important when defining user requirements and she shows in this book exactly what to do about that fact Gottesdiener shows specifically how to plan and conduct requirements workshops These carefully organized and facilitated meetings bring business managers technical staff customers and users into a setting where together they can discover evolve validate verify and agree upon

their product needs Not only are their requirements more effectively defined through this collaboration but the foundation is laid for good teamwork throughout the entire project Other books focus on how to build the product right Requirements by Collaboration focuses instead on what must come first the right product to build

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