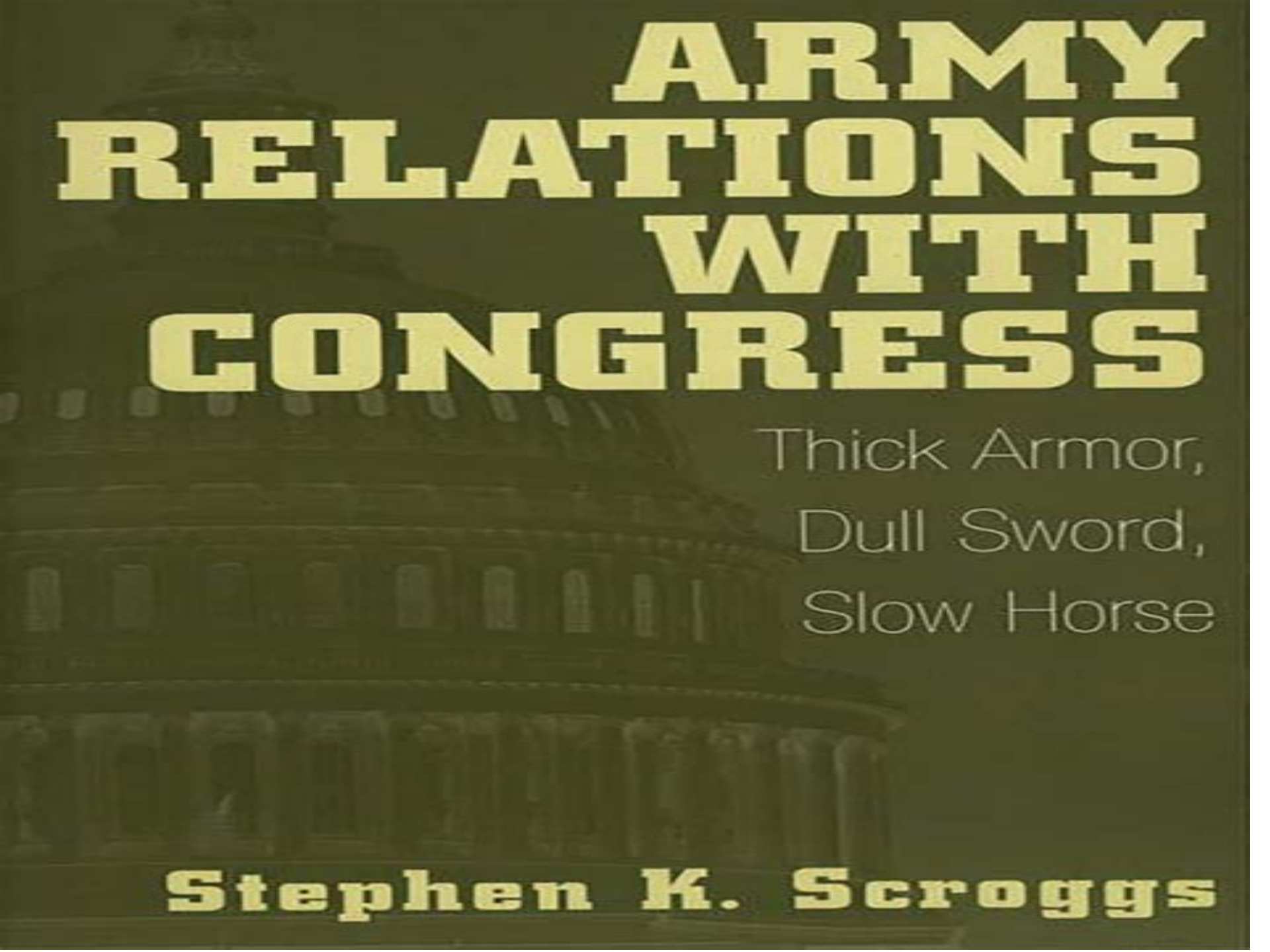




ARMY RELATIONS WITH CONGRESS

Thick Armor,
Dull Sword,
Slow Horse

Stephen K. Scroggs

Army Relations With Congress Thick Armor Dull Sword Slow Horse



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Military Law Review, 2001 *Congress Wrestling with the Rise of the Administrative State During the 20th Century* Mordecai Lee, 2025-02-05 American government was quite modest at the beginning of the 20th century Then tectonic events like the Great Depression World War II and the Cold War led to the rise of big government Congress sought to preserve its power over this burgeoning bureaucracy It created its own management bureau criminalized agency lobbying closely monitored presidential management limited agency PR and strengthened legislative liaison duties of cabinet departments These initiatives weren't always successful In the 21st century conservatives have challenged this administrative state They argue bureaucrats have too much power and want Congress and the Supreme Court to reassert control This book provides the historical context for this controversy Whether readers approve or disapprove of the rise of American bureaucracy this book recounts how things got to this point This book relates to political science American history and public administration It is intended for use as a textbook by researchers and for academic libraries

American Defense Reform Dave Oliver, Anand Toprani, 2022-12-01 A roadmap for US military innovation based on the Navy's history of success through civilian military collaborations The US military must continually adapt to evolving technologies shifting adversaries and a changing social environment for its personnel In *American Defense Reform* Dave Oliver and Anand Toprani use US naval history as a guide for leading successful change in the Pentagon *American Defense Reform* provides a historical analysis of the Navy during four key periods of disruptive transformation the 1940s Revolt of the Admirals the McNamara Revolution in systems analysis the fallout from the Vietnam War and the end of the Cold War The authors draw insights from historical documents previously unpublished interviews from four star admirals and Oliver's own experiences as a senior naval officer and defense industry executive They show that Congress alone cannot effectively create change and reveal barriers to applying the experience of the private sector to the public sector Ultimately Oliver and Toprani show that change can only come from a collaborative effort between civilians the military and industry each making vital contributions *American Defense Reform* provides insights and practical recommendations essential to reforming national defense to meet future demands

Army Relations with Congress Stephen K. Scroggs, 2000-01-30 Relying on extensive candid interviews from members of Congress and staff on defense authorization committees and senior Army general officers Scroggs provides a strong insider analysis with recommendations He examines the impact of culture on the varying abilities of public agencies specifically the Army to pursue its organizational interests through lobbying or liaising Congress Scroggs argues that despite structural similarities in how the four military services approach Congress differences in service culture affect their relative success in achieving their goals on the Hill Scroggs draws four major conclusions First despite a law prohibiting lobbying of Congress by public agencies Congress views lobbying or liaising by public entities especially the military services not only as a legitimate activity but essential to Members carrying out their constitutional responsibilities Second relative to the other

services the Army is viewed by Congress as the least effective in its lobbying Third the Army's patterned approach with Congress is largely a function of its unrecognized and uncompensated culture in the unique terrain of the nation's capital Fourth because of the need for balanced service representation to Congress relatively less effective Army efforts have troubling implications for national security and Army self interest

The Greening of the U.S. Military Robert F. Durant, 2007-05-18 By the Cold War's end U S military bases harbored nearly 20 000 toxic waste sites All told cleaning the approximately 27 million acres is projected to cost hundreds of billions of dollars And yet while progress has been made efforts to integrate environmental and national security concerns into the military's operations have proven a daunting and intrigue filled task that has fallen short of professed goals in the post Cold War era In *The Greening of the U S Military* Robert F Durant delves into this too little understood world of defense environmental policy to uncover the epic and ongoing struggle to build an environmentally sensitive culture within the post Cold War military Through over 100 interviews and thousands of pages of documents reports and trade newsletter accounts he offers a telling tale of political bureaucratic and intergovernmental combat over the pace scope and methods of applying environmental and natural resource laws while ensuring military readiness He then discerns from these clashes over principle competing values and narrow self interest a theoretical framework for studying and understanding organizational change in public organizations From Dick Cheney's days as Defense Secretary under President George H W Bush to William Cohen's Clinton era tenure and on to Donald Rumsfeld's Pentagon the battle over greening the military has been one with high stakes consequences for both national defense and public health safety and the environment Durant's polity centered perspective and arguments will evoke needed scrutiny debate and dialogue over these issues in environmental military policymaking and academic circles *American Defense Policy* Miriam Krieger, Lynne Chandler Garcia, Lynne M. Chandler Garcia, John Riley, Will Atkins, 2021-08-10

Organized into three parts the ninth edition traces the impact that societal changes and emerging technologies are having as force enablers game changers or disrupters of American defense policy

The Political Army Thomas Crosbie, 2025-03-11 Since World War II the U S military has taken a keen interest in shaping press coverage and through it public perception and democratic oversight of the armed forces After misjudging the domestic political landscape during the Vietnam War Army leaders embraced media management recognizing that control over information had become central to how wars are fought Even as the Army presented itself as a scrupulously apolitical organization its leaders strove to reshape their political environment through public relations This book tells the story of the U S Army's deepening involvement in media management over six decades and offers new ways to understand the military as a political actor Thomas Crosbie examines how the Army gradually transformed its relationship with the civilian government and the public by engaging with the press He traces Army media management from its origins as an ad hoc task to its professionalization and formalization alongside the Army's rise as a political force its precipitous fall in the Vietnam War era and its renewed ascent after learning key

lessons from the experience of Vietnam The Political Army draws on the records of Army leaders archives of major public affairs figures and organizations and extensive interviews with war correspondents public affairs officers and senior Army staff Demonstrating how the U S Army gained at great expense potent political sway this book provides a theoretically rich account of military politics and what it means for democracy *Learning Large Lessons* David E. Johnson,2007-03-30 The relative roles of U S ground and air power have shifted since the end of the Cold War At the level of major operations and campaigns the Air Force has proved capable of and committed to performing deep strike operations which the Army long had believed the Air Force could not reliably accomplish If air power can largely supplant Army systems in deep operations the implications for both joint doctrine and service capabilities would be significant To assess the shift of these roles the author of this report analyzed post Cold War conflicts in Iraq 1991 Bosnia 1995 Kosovo 1999 Afghanistan 2001 and Iraq 2003 Because joint doctrine frequently reflects a consensus view rather than a truly integrated joint perspective the author recommends that joint doctrine and the processes by which it is derived and promulgated be overhauled The author also recommends reform for the services beyond major operations and campaigns to ensure that the United States attains its strategic objectives This revised edition includes updates and an index *Four Guardians* Jeffrey W.

Donnithorne,2021-02-02 Exploring the profound differences between what the military services believe and how they uniquely serve the nation When the US military confronts pressing security challenges the Army Navy Air Force and Marine Corps often react differently as they advise and execute civilian defense policies Conventional wisdom holds that these dynamics tend to reflect a competition for prestige influence and dollars Such interservice rivalries however are only a fraction of the real story In *Four Guardians* Jeffrey W Donnithorne argues that the services act instead as principled agents interpreting policies in ways that reflect their unique cultures and patterns of belief Chapter length portraits of each service highlight the influence of operational environment nature and political history nurture in shaping each service s cultural worldview The book also offers two important case studies of civil military policymaking one the little known story of the creation of the Rapid Deployment Joint Task Force in the early 1980s the other the four year political battle that led to the passage of the Goldwater Nichols Act in 1986 Donnithorne uses these cases to demonstrate the principled agent framework in action while amply revealing the four services as distinctly different political actors Combining crisp insight and empirical depth with engaging military history *Four Guardians* provides practical utility for civil military scholars national security practitioners and interested citizens alike This timely work brings a new appreciation for the American military the complex dynamics of civilian control and the principled ways in which the four guardian services defend their nation

Encyclopedia of Military Science G. Kurt Piehler,2013-07-24 The Encyclopedia of Military Science provides a comprehensive ready reference on the organization traditions training purpose and functions of today s military Entries in this four volume work include coverage of the duties responsibilities and authority of military personnel and an

understanding of strategies and tactics of the modern military and how they interface with political social legal economic and technological factors A large component is devoted to issues of leadership group dynamics motivation problem solving and decision making in the military context Finally this work also covers recent American military history since the end of the Cold War with a special emphasis on peacekeeping and peacemaking operations the First Persian Gulf War the events surrounding 9 11 and the wars in Afghanistan and Iraq and how the military has been changing in relation to these events Click here to read an article on The Daily Beast by Encyclopedia editor G Kurt Piehler Why Don't We Build Statues For Our War Heroes Anymore

Peace, War, and Partnership William A. Taylor, 2023-12-14 Covering the period from World War II through the Trump presidency Peace War and Partnership Congress and the Military since World War II unpacks the vital and dynamic relationship between Congress and the military two entities that have worked together at times with different purposes to solve myriad important issues impacting the United States in both peace and war Congress and the military have had their periods of cooperation However they have also had alternating periods of resistance to each other based on distinct conceptions of national interests and divergent strategies Their partnership has been a symbiotic relationship in which one entity or the other has ebbed and flowed in power depending on the circumstances They have altered each other in far reaching ways and transformed American society as a result of their liaisons Peace War and Partnership analyzes the significant powerful and central relationship between Congress and the military It investigates intersections of policy politics and society to theorize the impact of this relationship on the United States in the modern era This work also offers a better understanding of earlier attempts by policy makers in Congress and the military to provide national security contextualizing highly relevant current issues such as military service proliferation foreign intervention national security joint operations diplomacy alliances mobilization post conflict resolution citizenship and military innovation It illuminates crucial questions involving military policies in American democracy and their sway on America historically and today sparking and informing public debate about its implications now and for the future

The Politics of Air Power Rondall Ravon Rice, 2004-01-01 Forfatteren analyserer den turbulente udvikling af relationerne imellem Ledelsen af US Army Aviation og politikerne i 1920 1930 hvor Brigadegeneral William Billy Mitchel an en gruppe af Army Air Service Officer fors gte at skabe et uafh ngigt flyvev ben imod pr sidentens nske

Parameters , 2016 The Emergence and Scope of the Voice of Government Mordecai Lee, 2023-03-21 Nowadays we all tend to be annoyed by bureaucracy and by propaganda if only because both touch our daily lives This book examines the intersection of those two subjects external communications emanating from government agencies When bureaucracies communicate with us directly or via the news media are we being bombarded with self serving propaganda or with helpful information to improve our lives Perhaps it is a mash up of both purposes This book examines the scope uses and history of government communications Topics of discussion include digital government disaster communication relations between the media and government agency spokespersons democratic reporting to the citizenry

wartime public relations PR and how US presidents and the US Congress treated bureaucratic PR Several chapters are historical case studies such as about an astronaut who became US Assistant Secretary of State for Public Affairs In addition two chapters examine President Nixon s record while in a more light hearted vein another presents the pop culture image of government spokespersons in movies The book concludes with the origins of the academic study of external communications in public administration Forum for Applied Research and Public Policy ,2000 **Handbook of Public Administration**

James L. Perry,Robert K. Christensen,2015-03-02 The fundamentals of public administration from the world s leading practitioners Handbook of Public Administration is the classic comprehensive guide to the field featuring original writings from the world s foremost public administration thought leaders and practitioners Intended to help both public administration students and practitioners navigate administrative challenges overcome obstacles and improve effectiveness this guide provides a complete overview of the entire field The information is organized into seven parts representing key domains of knowledge and practice that are essential for effective public administration These reflect changes in the state of modern public administration the factors that influence policies and programs the mechanics of how government works and the tools that help administrators get things done Readers will find insightful discussions on the challenges of contemporary governance and the ethics of public administration as well as practical guidance on the everyday operations that bring effective policies and programs to life Students and experienced practitioners alike will appreciate the well rounded approach to issues public administrators face every day The book is complete enough to act as a text but organized logically for quick reference for specific problems or situations Readers will Understand the challenges posed by the changing context of public administration Explore how relationships and decisions influence public policies and programs Learn the critical skills and tools public administrators must master to be effective Explore the ethics and liabilities of public administration and what it means to take part The role of public administration is evolving and the changing nature of the field will impact the way policies and programs are designed and implemented This book fully explores current and upcoming changes domestically and internationally against the backdrop of public administration fundamentals For the student or professional seeking a deeper understanding of the public administrator s role Handbook of Public Administration is a clear

comprehensive resource 化学裁军-化学裁军 报告,2016-09-01 **Chemical Demilitarization** Albert J. Mauroni,2003-04-30

For more than 15 years the Army s chemical demilitarization program has been criticized and castigated as a potentially dangerous effort poorly executed without concern for the public By reviewing the chemical demilitarization program as a public policy area Mauroni offers a different perspective on how the Army worked with Congress and the public to offer the safest program possible The Army was forced to delay its own schedule and increase the breadth and depth of the program to address political demands and idealistic environmental concerns Mauroni contends that Army and Department of Defense leadership s insistence on treating this program as a strictly technical effort rather than as a public policy concern is in part

responsible for the public's misunderstanding of the Army's execution of the program. Despite its challenges, the Army is well on its way to accomplishing its goal of destroying the U.S. chemical weapons stockpile with no impact on the public or environment. They have stumbled through, however, rather than planned their exit. According to Mauroni, the Army needs to examine this program carefully to identify how to address public policy questions better in the future, to include responding to chemical and biological terrorism, developing a biological warfare vaccine program, and addressing future Gulf War illness questions. Their failure to learn will otherwise result in a continued inability to address critical questions on how they respond to chemical and biological warfare issues.

Forthcoming Books Rose Arny, 1999-08 The Collaborative Fight Paul R. Birch, Lina M. Svedin, 2024-02-09. The beautiful picture of brothers in arms vanquishing a tyrant. The power of a well-orchestrated army and navy winning historic battles. Overwhelming military might and ability through teamwork. This is how the US military services portray themselves to the public and to their own service members through official doctrine. However, under the veneer of jointness, deeply fraught processes are at play. Frequently, the services think more about protecting organizational turf than about national security and maintaining an advantage against the United States' external adversaries. Uniting US military services is a difficult endeavor that becomes even more so the farther from a battlefield and the higher up the command structure the unifying needs to happen. In The Collaborative Fight, Paul R. Birch and Lina M. Svedin examine cases of institutional jointness among US military services from the late nineteenth century into the twenty-first century. They draw actionable conclusions for practitioners in the defense establishment while giving examples of successful joint cooperation that overcame the difficulties inherent in pursuing it. Even the successful cases that Birch and Svedin discuss show that the US military services face bureaucratic incentives and organizational leadership issues that make battlefield cooperation less than ideal. Birch and Svedin adeptly translate theory and history into approaches useful to practitioners in the field while examining the theoretical framework outlining the drivers in joint military cooperation.

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