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# Decision Making Under Stress

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Edited by

Rhona Flin · Eduardo Salas

Michael Strub · Lynne Martin

Decision Making Under Stress

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# Decision Making Under Stress Emerging Themes And Applications

**Constantine Stephanidis, Gavriel Salvendy**



## **Decision Making Under Stress Emerging Themes And Applications:**

Decision-Making Under Stress Rhona Flin, Eduardo Salas, Michael Straub, Lynne Martin, 2017-03-02 In our high technology society there is a growing demand for a better understanding of decision making in high risk situations in order to improve selection training and operational performance Decision Making Under Stress presents a state of the art review of psychological theory in research and practice on decision making in high pressure and emergency situations It focuses on the experienced decision makers who deal with such risks principally on flight decks at civil emergencies in industrial settings and military environments The 29 chapters cover a wide range of perspectives and applications from aviation military industry and the emergency services The authors all international invited experts in their field are based in research centers and universities from Europe North America and Australia Their common interest is in the theories and methods of a new research domain called NDM naturalistic decision making This volume comprises the edited contributions to the Third International NDM conference sponsored by the US Army Research Institute and the US Naval Air Warfare Center which was held in Aberdeen Scotland in September 1996 The NDM researchers are interested in decision making in situations characterised by high risk time pressure uncertain goals ambiguous information and teamwork The extent to which the NDM approach can explain and predict human performance in such settings is a central theme discussed with many practical examples and applications This book is essential reading for applied psychologists pilots emergency commanders military officers high hazard managers safety and emergency response professionals

**Emerging Perspectives on Judgment and Decision Research** Sandra L. Schneider, James Shanteau, 2003-06-16 Table of contents **Performance Under Stress**

James Szalma, Peter A Hancock, 2018-10-09 The world is a dangerous place and recent events have served to make it less safe There are many arenas of conflict and even combat across the world Such situations are the quintessential expression of stress you stand in imminent danger and live with the knowledge that you may be attacked injured or even killed at any moment How do people perform under these conditions How do they keep a heightened level of vigilance when nothing may happen in their immediate location for weeks or even months What happens when the bullets actually start flying How is it you distinguish friend from foe and each from innocent bystanders when in immediate peril of your life Can we design technology to help people make good decisions in these ultimately hazardous situations To what degree does your membership in a team act to dissipate these particular effects Can we generate sufficiently stressful field exercises to simulate these conditions and can we train and or select those most able to withstand such adverse conditions How will the next generation of servicemen deal with these inherent problems These are the sorts of questions that Performance Under Stress addresses This book is derived largely from a multiple year multiple university initiative MURI on stress and soldier performance on the modern electronic battlefield It involved leading researchers from many institutions who have brought their individual expertise to bear on these crucial contemporary concerns United by a common research framework these

groups attacked the issue from different methodological and conceptual approaches ranging from traditional laboratory modeling and experimentation to realistic simulations from involved field exercises to personal experiences of actual combat conditions The insights generated have been distilled and presented as a benchmark of current understanding and provide future directions for research in this arena Although this work focuses on soldier stress and soldier performance the principles that are derived extend well beyond this single application Their findings can be applied to people facing the demands of the business world or research as much as to those who meet life or death situations such as homeland security first responders and law enforcement personnel

The Oxford Handbook of Organizational Decision Making Gerard P. Hodgkinson, William H. Starbuck, 2008 The Oxford Handbook of Decision Making comprehensively surveys theory and research on organizational decision making broadly conceived Emphasizing psychological perspectives while encompassing the insights of economics political science and sociology it provides coverage at the individual group organizational and inter organizational levels of analysis In depth case studies illustrate the practical implications of the work surveyed Each chapter is authored by one or more leading scholars thus ensuring that this Handbook is an authoritative reference work for academics researchers advanced students and reflective practitioners concerned with decision making in the areas of Management Psychology and HRM Contributors Eric Abrahamson Julia Balogun Michael L Barnett Philippe Baumard Nicole Bourque Laure Cabantous Prithviraj Chattopadhyay Kevin Daniels Jerker Denrell Vinit M Desai Giovanni Dosi Roger L M Dunbar Stephen M Fiore Mark A Fuller Michael Shayne Gary Elizabeth George Jean Pascal Gond Paul Goodwin Terri L Griffith Mark P Healey Gerard P Hodgkinson Gerry Johnson Michael E Johnson Cramer Alfred Kieser Ann Langley Eleanor T Lewis Dan Lovallo Rebecca Lyons Peter M Madsen A John Maule John M Mezias Nigel Nicholson Gregory B Northcraft David Oliver Annie Pye Karlene H Roberts Jacques Rojot Michael A Rosen Isabelle Royer Eugene Sadler Smith Eduardo Salas Kristyn A Scott Zur Shapira Carlyne Smart Gerald F Smith Emma Soane Paul R Sparrow William H Starbuck Matt Statler Kathleen M Sutcliffe Michal Tamuz Teri Jane Ursacki Bryant Ilan Vertinsky Benedicte Vidaillet Jane Webster Karl E Weick Benjamin Wellstein George Wright Kuo Frank Yu and David Zweig

**How Professionals Make Decisions** Henry Montgomery, Raanan Lipshitz, Berndt Brehmer, 2004-09-23 This volume is the fruit of the 5th conference on Naturalistic Decision Making which focused on the importance of studying people who have some degree of expertise in the domain in which they make decisions The substantive concerns pertain to how individuals and groups make decisions in professional and organizational settings and to develop suit

**Human Performance on the Flight Deck** Don Harris, 2016-12-05 Taking an integrated systems approach to dealing exclusively with the human performance issues encountered on the flight deck of the modern airliner this book describes the inter relationships between the various application areas of human factors recognising that the human contribution to the operation of an airliner does not fall into neat pigeonholes The relationship between areas such as pilot selection training flight deck design and safety management is continually

emphasised within the book It also affirms the upside of human factors in aviation the positive contribution that it can make to the industry and avoids placing undue emphasis on when the human component fails The book is divided into four main parts Part one describes the underpinning science base with chapters on human information processing workload situation awareness decision making error and individual differences Part two of the book looks at the human in the system containing chapters on pilot selection simulation and training stress fatigue and alcohol and environmental stressors Part three takes a closer look at the machine the aircraft beginning with an examination of flight deck display design followed by chapters on aircraft control flight deck automation and HCI on the flight deck Part four completes the volume with a consideration of safety management issues both on the flight deck and across the airline the final chapter in this section looks at human factors for incident and accident investigation The book is written for professionals within the aviation industry both on the flight deck and elsewhere for post graduate students and for researchers working in the area

**Expert Thinking** Ken Gilhooly, Kenneth Gilhooly, Robert Hoffman, 1997 The major purpose of this special issue is to highlight the topic of expert thinking The issue samples the diversity of domains of expertise and includes a good sample of paradigms and methods with articles that involve think aloud problem solving tasks computer simulations and traditional learning or memory tasks It also has articles that illustrate the diversity of settings in which expertise is practised and can be studied ranging from the traditional psychology laboratory to cognition in the wild Reasoning is generally regarded as an aggregate of fundamental processes that are involved in such complex behaviours as decision making planning and problem solving Are complex reasoning processes per se the defining hallmark of expertise Articles in this special issue particularly highlight ways in which reasoning does depend on memory e g for musical scores Chaffin Imreh and for chess games Gobet and does become more efficient over time Clarke Lamberts However experts also use quite general strategies such as hypothesis testing and the combination of forward and backward chaining Clarke Lamberts Ball Evans Dennis Ormerod

*Crisis Management in Acute Care Settings* Michael St.Pierre, Gesine Hofinger, Cornelius Buerschaper, Robert Simon, 2011-06-28 Critical situations in acute and emergency care are one of the great clinical challenges because of the uncertainty high stakes time pressure and stress that are involved This book provides a comprehensive outline of all the human factors issues relevant to patient safety during acute care Following an initial section discussing the basic principles of human behavior and decision making the various influences on safe patient care are discussed in depth These are divided into three interacting groups individual factors team factors and organizational factors Relevant psychological theories are carefully examined and case studies and descriptions of proven strategies help to ground these theories in daily practice This newly revised edition in which each chapter has been enlarged and updated will help both physicians and non physicians to better understand the principles of human behavior and decision making in critical situations and thus to provide safer treatment

Foundations and Fundamentals in Human-Computer Interaction Constantine Stephanidis, Gavriel Salvendy, 2024-08-02 This book serves as a

foundation to the field of HCI equipping readers with the necessary knowledge and skills to engage in this field This book Discusses human functionalities and characteristics relevant to interaction including sensory perception attention and memory language and communication emotions decision making as well as mental models human error and human actions Explores the evolution of HCI design approaches and the role of social and organizational psychology in HCI Discusses key concepts and societal aspects of interactive technologies such as user acceptance ethics privacy and trust Covers the historical background contributing disciplines essential concepts and theories within the domain This book will appeal to individuals interested in Human Computer Interaction research and applications

**Emergency and Trauma Care for Nurses and Paramedics - EBook** Kate Curtis,Clair Ramsden,Ramon Z. Shaban,Margaret Fry,Julie Considine,2019-07-30 Endorsed by the College of Emergency Nursing Australasia CENA is the peak professional association representing emergency nurses and has endorsed this text in recognition of the relevance it has to emergency nursing across Australasia Led by an expanded editorial team of internationally recognised clinicians researchers and leaders in emergency care the 3rd edition of Emergency and Trauma Care for Nurses and Paramedics continues to be the foremost resource for students preparing to enter the emergency environment and for clinicians seeking a greater understanding of multidisciplinary emergency care The text provides nursing and paramedicine students and clinicians with the opportunity to understand the best available evidence behind the treatment that is provided throughout the emergency care trajectory This unique approach ultimately seeks to strengthen multidisciplinary care and equip readers with the knowledge and skills to provide safe quality emergency care The 3rd edition builds on the strengths of previous editions and follows a patient journey and body systems approach spanning the pre hospital and hospital environments Expanded editorial team all internationally recognised researchers and leaders in Emergency Care Chapter 6 Patient safety and quality care in emergency All chapters revised to reflect the most up to date evidence based research and practice Case studies and practice tips highlight cultural considerations and communication issues Aligns to NSQHSS 2e NMBA and PBA Standards An eBook included in all print purchases

Health and Medical Informatics Education in Europe John Mantas,2000 After the success of the first two books with the proceedings of the newly established series of European conferences in Health Telematics Education the third one gives a new dimension in the field of Health and Medical Informatics Education in Europe It deals with the needs and the current status in Health Telematics Education in Europe with curriculum development in Health Medical and Nursing Informatics with development of courseware material computer based training and computer assisted learning Also distance learning and Internet applications training in using Hospital Information Systems HIS and Departmental Information Systems Inter University programmes and accreditation of courses are discussed

Aircrew Training and Assessment Jr., Harold F. O'Neil,Dee H. Andrews,Harold F. O'Neil,2000-07-01 Aircrew Training and Assessment is designed for professionals in the aviation psychology human factors assessment and evaluation vocational technical educational psychology and

educational technology communities It explores the state of the art in the training and assessment of aircrews and includes a review and description of the use      **Operations Research and Management Science Handbook** A. Ravi

Ravindran,2016-04-19 Operations Research OR began as an interdisciplinary activity to solve complex military problems during World War II Utilizing principles from mathematics engineering business computer science economics and statistics OR has developed into a full fledged academic discipline with practical application in business industry government and m

Forensic Psychologists Casebook Laurence Alison,2013-07-23 This book aims to demonstrate how forensic psychology contributes to police investigations providing practical information about the type of reports provided by psychologists and behavioural advisors and set within a broader theoretical context It asks the question What do practitioners actually do when they provide advice for the police and the courts and how do they do it The contributors to the book are all experts in the field of offender profiling and behavioural investigative advice The chapters provide valuable insights into particular case details the ethical and legal consequences of advice coverage of the relevant theoretical context explanations for conclusions drawn practical difficulties in preparing reports potential pitfalls and an account of how cases are resolved      Work Domain

Analysis Neelam Naikar,2016-04-19 In complex sociotechnical systems such as military health care and nuclear power systems poor performance or errors resulting from inadequate designs can have catastrophic consequences Although considered challenging to learn and execute well work domain analysis can be used as a framework to assist in the design of these systems Work Domain      **The Wiley Blackwell Handbook of Judgment and Decision Making, 2 Volume Set**

Gideon Keren,George Wu,2016-02-16 A comprehensive up to date examination of the most important theory concepts methodological approaches and applications in the burgeoning field of judgment and decision making JDM Emphasizes the growth of JDM applications with chapters devoted to medical decision making decision making and the law consumer behavior and more Addresses controversial topics from multiple perspectives such as choice from description versus choice from experience and contrasts between empirical methodologies employed in behavioral economics and psychology Brings together a multi disciplinary group of contributors from across the social sciences including psychology economics marketing finance public policy sociology and philosophy 2 Volumes      Prototype Staff Training and Evaluation Methods for Future

Forces May H. Throne,1999      **Research Report** ,1999      **Macro cognition in Teams** Dr C A P Smith,Dr Michael P Letsky,Dr Norman W Warner,Dr Stephen M Fiore,2012-10-01 Team collaboration involves many operational tasks such as team decision making or course of action selection developing shared understanding and intelligence analysis These operational tasks must be performed in many situations often under severe time pressure with information and knowledge uncertainty large amounts of dynamic information and across different team characteristics Recent research in this area has focused on various aspects of human collaborative decision making and the underlying cognitive processes while describing those processes at different levels of detail making it difficult to compare research results The theoretical construct of

macrocognition in teams was developed to facilitate cognitive research in team collaboration which will enable a common level of understanding when defining measuring and discussing the cognitive processes in team collaboration Macrocognition is defined as both the internalized and externalized mental processes employed by team members in complex one of a kind collaborative problem solving Macrocognition in Teams provides readers with a greater understanding of the macrocognitive processes which support collaborative team activity showcasing current research theories methodologies and tools It will be of direct relevance to academics researchers and practitioners interested in group team interaction performance development and training     *Linking Expertise and Naturalistic Decision Making* Eduardo Salas, Gary A. Klein, 2001-07 Naturalistic Decision Making is an important area of research in applied psychology This book comes from selected topics at the 1998 conference on NDM held in Virginia



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