

DECENTRALIZING THE CITY:
A STUDY OF BOSTON'S LITTLE CITY HALLS

THE BOSTON URBAN OBSERVATORY
April, 1972

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Decentralizing The City A Study Of Bostons Little City Halls

A Loxley



Decentralizing The City A Study Of Bostons Little City Halls:

Decentralizing the City: a Study of Boston's Little City Halls Eric A. Nordlinger, 1972 Evaluates the effect of little city halls on city services and citizens attitudes toward the city government analyzes the recruitment promotion and disciplinary practices of the civil service examines the underlying rules of behavior that govern its operation includes comments on individual city officials Little City Halls National League of Cities, United States Conference of Mayors, 1973

Neighborhood Facilities and Municipal Decentralization: Case studies of twelve cities George J. Washnis, 1971

Street-Level Bureaucracy, 30th Anniversary Edition Michael Lipsky, 2010-04-08 First published in 1980 Street Level Bureaucracy received critical acclaim for its insightful study of how public service workers in effect function as policy decision makers as they wield their considerable discretion in the day to day implementation of public programs Three decades later the need to bolster the availability and effectiveness of healthcare social services education and law enforcement is as urgent as ever In this thirtieth anniversary expanded edition Michael Lipsky revisits the territory he mapped out in the first edition to reflect on significant policy developments over the last several decades Despite the difficulties of managing these front line workers he shows how street level bureaucracies can be and regularly are brought into line with public purposes Street level bureaucrats from teachers and police officers to social workers and legal aid lawyers interact directly with the public and so represent the frontlines of government policy In Street Level Bureaucracy Lipsky argues that these relatively low level public service employees labor under huge caseloads ambiguous agency goals and inadequate resources When combined with substantial discretionary authority and the requirement to interpret policy on a case by case basis the difference between government policy in theory and policy in practice can be substantial and troubling The core dilemma of street level bureaucrats is that they are supposed to help people or make decisions about them on the basis of individual cases yet the structure of their jobs makes this impossible Instead they are forced to adopt practices such as rationing resources screening applicants for qualities their organizations favor rubberstamping applications and routinizing client interactions by imposing the uniformities of mass processing on situations requiring human responsiveness Occasionally such strategies work out in favor of the client But the cumulative effect of street level decisions made on the basis of routines and simplifications about clients can reroute the intended direction of policy undermining citizens expectations of evenhanded treatment This seminal award winning study tells a cautionary tale of how decisions made by overburdened workers translate into ad hoc policy adaptations that impact peoples lives and life opportunities Lipsky maintains however that these problems are not insurmountable Over the years public managers have developed ways to bring street level performance more in line with agency goals This expanded edition of Street Level Bureaucracy underscores that despite its challenging nature street level work can be made to conform to higher expectations of public service *Urban Planning and Policies* Chiranji Singh Yadav, 1986 **Nonprofit Neighborhoods** Claire

Dunning,2022-06-23 Claire Dunning s study focuses on the relationship between state power and nonprofit organizations in the postwar era and on the effects their dynamics have had on urban neighborhoods She reveals how public private partnerships positioned nonprofits as surprisingly powerful intermediaries between the state and individuals These nonprofits took the lead in combatting urban poverty and yet counterintuitively the intended devolution and decentralization of power from the state to the community level made the welfare state both larger and more impersonal and financialized Thus even as participation in antipoverty programs increased the structural forces behind urban poverty became only more entrenched

Running City Hall David L. Martin,1990 Examines political realities in municipal management Running City Hall studies the history and growth of American cities their legal status relationships with other governments city politics and financing From the impact of AIDS to performance zoning the second edition covers such vital topics as electoral systems administration municipal unionism public safety social services and planning Balanced and thorough this readable and timely work will be welcomed by practitioners students and everyone who seeks to understand the American city

Compendium of Research Reports ,1979 Transition United States. Action,1973 **Housing and Planning**
References ,1973 Neighborhood Facilities and Municipal Decentralization: Comparative analysis of twelve cities George J. Washnis,1971 *Neighborhood Communications Centers* Robert K. Yin,Brigitte L. Kenney,Karen B. Possner,1974

HUD Challenge ,1974 *HUD Challenge* United States. Department of Housing and Urban Development,1974

Challenge ,1974 *Urban Geography* Michael Pacione,2005 The second edition of Urban Geographycontinues to provide an authoritative and stimulating global introduction to the study of towns and cities The text synthesizes a wealth of material to provide unrivalled depth and breadth for students of urban geography drawing on a rich blend of theoretical and empirical information with which to advance the knowledge of the city The new edition has been extensively revised to reflect feedback from users and to incorporate the latest research and developments in the field The text is divided into six main parts that explain and discuss the field of urban geography and the importance of a global perspective the historical growth of cities from the earliest times and the urban geography of the major world regions the dynamics of urban structure and land use change in Western cities economy society and politics in the Western city the economic social political and environmental challenge faced by the third world city an overview on the future of cities and cities of the future Featuring over one hundred and eighty case study and explanatory boxes this book draws insights from across the globe and contains a glossary of key terms and words chapter summaries key points study questions and annotated further reading

Community Action Groups and City Governments Frank X. Steggert,1975 Breaking the Rules Jon Pynoos,2012-12-06 This is a study of how a bureaucracy allocates a commodity or a service in this case public housing In the broadest sense it seeks to understand how bureaucrats try to resolve two often conflicting goals of regulatory justice equity treating like cases alike on the basis of rules and responsiveness making exceptions for persons whose needs require that rules be stretched It

analyzes the extent to which such factors as bureaucratic norms the task orientation of workers third party pressure and outside intervention affect staff members use of discretion Many of the rules under consideration were intended by federal officials to achieve such programmatic objectives as racial desegregation and housing for the neediest in this regard the study is also an examination of federal local relationships Finally the study examines how the use of discretion changes over time as an agency s mission shifts and reforms are attempted This book is directed at the audience of administrators of programs who offer services to the public and struggle with how to allocate them The book is also intended for those concerned with housing policy particularly the difficult problems of whom to house Finally it is hoped that students of public management social welfare government and urban planning who are interested in how public policy is administered through a bureaucracy will find the book insightful The case chosen for study is the Boston Housing Authority *Community Power in a Postreform City* Eugene B. Rumer,Dmitriï Trenin,Huasheng Zhao,2007 The eminent contributors to this volume offer a four part analysis of Central Asia s new importance in world affairs since the disintegration of the Soviet Union

Compendium of Research Contracts and Reports United States. Dept. of Housing and Urban Development. Office of Policy Development and Research,1979

Unveiling the Magic of Words: A Overview of "**Decentralizing The City A Study Of Bostons Little City Halls**"

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