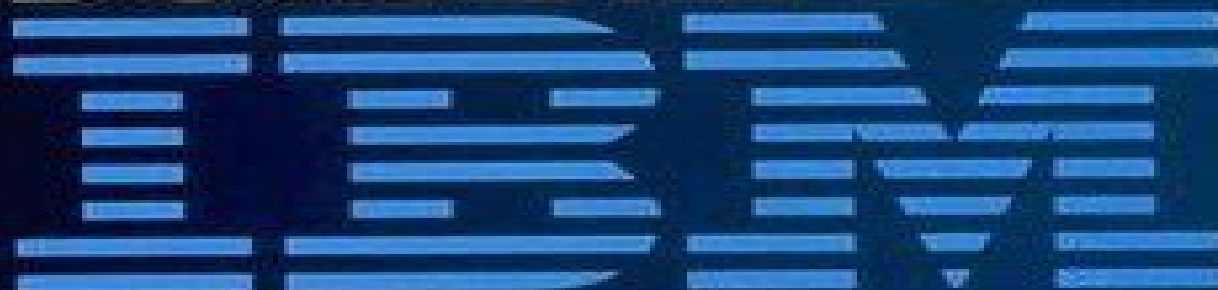


BUILDING



Shaping an Industry
and Its Technology

Emerson W. Pugh

Building Ibm Shaping An Industry And Its Technology

Jon Agar



Building IBM Shaping An Industry And Its Technology:

Building IBM Emerson W. Pugh, 1995 No company of the twentieth century achieved greater success and engendered more admiration respect envy fear and hatred than IBM Building IBM tells the story of that company how it was formed how it grew and how it shaped and dominated the information processing industry Emerson Pugh presents substantial new material about the company in the period before 1945 as well as a new interpretation of the postwar era Granted unrestricted access to IBM's archival records and with no constraints on the way he chose to treat the information they contained Pugh dispels many widely held myths about IBM and its leaders and provides new insights on the origins and development of the computer industry Pugh begins the story with Herman Hollerith's invention of punched card machines used for tabulating the U S Census of 1890 showing how Hollerith's inventions and the business he established provided the primary basis for IBM He tells why Hollerith merged his company in 1911 with two other companies to create the Computing Tabulating Recording Company which changed its name in 1924 to International Business Machines Thomas J Watson who was hired in 1914 to manage the merged companies exhibited remarkable technological insight and leadership in addition to his widely heralded salesmanship to build Hollerith's business into a virtual monopoly of the rapidly growing punched card equipment business The fascinating inside story of the transfer of authority from the senior Watson to his older son Thomas J Watson Jr and the company's rapid domination of the computer industry occupy the latter half of the book In two final chapters Pugh examines conditions and events of the 1970s and 1980s and identifies the underlying causes of the severe problems IBM experienced in the 1990s

Visions of a Digital Nation Jacob Ward, 2024-02-06 Why the privatization of British Telecom signaled a pivotal moment in the rise of neoliberalism and how it was shaped by the longer development and digitalization of Britain's telecommunications infrastructure When Margaret Thatcher sold British Telecom for 3.6 billion in 1984 it became not only at the time the largest stock flotation in history but also a watershed moment in the rise of neoliberalism and deregulation In *Visions of a Digital Nation* Jacob Ward offers an incisive interdisciplinary perspective on how technology prefigured this pivot Giving due consideration to the politicians engineers and managers who paved the way for this historic moment Ward illustrates how the decision validated the privatization of public utilities and tied digital technology to free market rationales In this examination of the national and at times global history of technology Ward's approach is sweeping Utilizing infrastructure studies environmental history and urban and local history Ward explores Britain's nationalist and welfarist plans for a digital information utility and shows how these projects contested and adapted to the market turn under Margaret Thatcher Ultimately *Visions of a Digital Nation* compellingly argues that politicians did not impose neoliberalism top down but that technology engineers and managers shaped these politics from the bottom up

Makers of the Microchip Christophe Lecuyer, David C. Brock, 2022-10-25 The first years of the company that developed the microchip and created the model for a successful Silicon Valley start up In the first three and a half years of its existence

Fairchild Semiconductor developed produced and marketed the device that would become the fundamental building block of the digital world the microchip Founded in 1957 by eight former employees of the Schockley Semiconductor Laboratory Fairchild created the model for a successful Silicon Valley start up intense activity with a common goal close collaboration and a quick path to the market Fairchild s first device hit the market just ten months after the company s founding Fairchild Semiconductor was one of the first companies financed by venture capital and its success inspired the establishment of venture capital firms in the San Francisco Bay area These firms would finance the explosive growth of Silicon Valley over the next several decades This history of the early years of Fairchild Semiconductor examines the technological business and social dynamics behind its innovative products The centerpiece of the book is a collection of documents reproduced in facsimile including the company s first prospectus ideas sketches and plans for the company s products and a notebook kept by cofounder Jay Last that records problems schedules and tasks discussed at weekly meetings A historical overview interpretive essays and an introduction to semiconductor technology in the period accompany these primary documents

Funding a Revolution National Research Council,Computer Science and Telecommunications Board,Committee on Innovations in Computing and Communications: Lessons from History,1999-01-11 The past 50 years have witnessed a revolution in computing and related communications technologies The contributions of industry and university researchers to this revolution are manifest less widely recognized is the major role the federal government played in launching the computing revolution and sustaining its momentum Funding a Revolution examines the history of computing since World War II to elucidate the federal government s role in funding computing research supporting the education of computer scientists and engineers and equipping university research labs It reviews the economic rationale for government support of research characterizes federal support for computing research and summarizes key historical advances in which government sponsored research played an important role Funding a Revolution contains a series of case studies in relational databases the Internet theoretical computer science artificial intelligence and virtual reality that demonstrate the complex interactions among government universities and industry that have driven the field It offers a series of lessons that identify factors contributing to the success of the nation s computing enterprise and the government s role within it **The Government**

Machine Jon Agar,2003-09-26 An examination of technology and politics in the evolution of the British government machine In The Government Machine Jon Agar traces the mechanization of government work in the United Kingdom from the nineteenth to the early twenty first century He argues that this transformation has been tied to the rise of expert movements groups whose authority has rested on their expertise The deployment of machines was an attempt to gain control over state action a revolutionary move Agar shows how mechanization followed the popular depiction of government as machine like with British civil servants cast as components of a general purpose government machine indeed he argues that today s general purpose computer is the apotheosis of the civil servant Over the course of two centuries government has become the

major repository and user of information the Civil Service itself can be seen as an information processing entity Agar argues that the changing capacities of government have depended on the implementation of new technologies and that the adoption of new technologies has depended on a vision of government and a fundamental model of organization Thus to study the history of technology is to study the state and vice versa **The United States Air Force and the culture of innovation**

1945-1965 , *The United States Air Force and the Culture of Innovation, 1945-1965* Stephen B. Johnson,2002

Recoding Gender Janet Abbate,2017-09-08 The untold history of women and computing how pioneering women succeeded in a field shaped by gender biases Today women earn a relatively low percentage of computer science degrees and hold proportionately few technical computing jobs Meanwhile the stereotype of the male computer geek seems to be everywhere in popular culture Few people know that women were a significant presence in the early decades of computing in both the United States and Britain Indeed programming in postwar years was considered woman s work perhaps in contrast to the more manly task of building the computers themselves In *Recoding Gender* Janet Abbate explores the untold history of women in computer science and programming from the Second World War to the late twentieth century Demonstrating how gender has shaped the culture of computing she offers a valuable historical perspective on today s concerns over women s underrepresentation in the field Abbate describes the experiences of women who worked with the earliest electronic digital computers Colossus the wartime codebreaking computer at Bletchley Park outside London and the American ENIAC developed to calculate ballistics She examines postwar methods for recruiting programmers and the 1960s redefinition of programming as the more masculine software engineering She describes the social and business innovations of two early software entrepreneurs Elsie Shutt and Stephanie Shirley and she examines the career paths of women in academic computer science Abbate s account of the bold and creative strategies of women who loved computing work excelled at it and forged successful careers will provide inspiration for those working to change gendered computing culture **All the Facts**

James W. Cortada,2016 A history of the role of information in the United States since 1870 National Identification Systems Carl Watner,Wendy McElroy,2004-01-07 Throughout history governments have sought more efficient ways to count tax allocate monitor and order the activities of their citizens Watner and McElroy have compiled a collection of essays that present the historical religious moral and practical arguments against government enumeration The articles look at several government naming practices and the census and discuss how the collection of seemingly innocent data could be used to commit abuses Section one recounts the history of what we now call national ID Section two covers contemporary technologies such as microchips email tracking and camera based surveillance systems applying to each the test How would this catch terrorists or other criminals without destroying the rights of peaceable people Section three imagines a future of rebellion against a government tracking its citizens in the name of security but offers some hope that American culture does not lend itself to the fanatical control that a high tech national ID system could make possible A History of Modern

Computing, second edition Paul E. Ceruzzi, 2003-04-08 From the first digital computer to the dot com crash a story of individuals institutions and the forces that led to a series of dramatic transformations This engaging history covers modern computing from the development of the first electronic digital computer through the dot com crash The author concentrates on five key moments of transition the transformation of the computer in the late 1940s from a specialized scientific instrument to a commercial product the emergence of small systems in the late 1960s the beginning of personal computing in the 1970s the spread of networking after 1985 and in a chapter written for this edition the period 1995 2001 The new material focuses on the Microsoft antitrust suit the rise and fall of the dot coms and the advent of open source software particularly Linux Within the chronological narrative the book traces several overlapping threads the evolution of the computer s internal design the effect of economic trends and the Cold War the long term role of IBM as a player and as a target for upstart entrepreneurs the growth of software from a hidden element to a major character in the story of computing and the recurring issue of the place of information and computing in a democratic society The focus is on the United States though Europe and Japan enter the story at crucial points on computing per se rather than on applications such as artificial intelligence and on systems that were sold commercially and installed in quantities **A New History of Modern**

Computing Thomas Haigh, Paul E. Ceruzzi, 2021-09-14 How the computer became universal Over the past fifty years the computer has been transformed from a hulking scientific supertool and data processing workhorse remote from the experiences of ordinary people to a diverse family of devices that billions rely on to play games shop stream music and movies communicate and count their steps In A New History of Modern Computing Thomas Haigh and Paul Ceruzzi trace these changes A comprehensive reimagining of Ceruzzi s A History of Modern Computing this new volume uses each chapter to recount one such transformation describing how a particular community of users and producers remade the computer into something new Haigh and Ceruzzi ground their accounts of these computing revolutions in the longer and deeper history of computing technology They begin with the story of the 1945 ENIAC computer which introduced the vocabulary of programs and programming and proceed through email pocket calculators personal computers the World Wide Web videogames smart phones and our current world of computers everywhere in phones cars appliances watches and more Finally they consider the Tesla Model S as an object that simultaneously embodies many strands of computing **Computer** Martin

Campbell-Kelly, William F. Aspray, Jeffrey R. Yost, Honghong Tinn, Gerardo Con Díaz, 2023-06-19 Computer A History of the Information Machine traces the history of the computer and its unlimited information processing potential Comprehensive and accessibly written this fully updated fourth edition adds new chapters on the globalization of information technology the rise of social media fake news and the gig economy and the regulatory frameworks being put in place to tame the ubiquitous computer Computer is an insightful look at the pace of technological advancement and the seamless way computers are integrated into the modern world The authors examine the history of the computer including the first steps taken by Charles

Babbage in the nineteenth century and how wartime needs and the development of electronics led to the giant ENIAC the first electronic computer For a generation IBM dominated the computer industry In the 1980s the desktop PC liberated people from room sized mainframe computers Next laptops and smartphones made computers available to half of the world s population leading to the rise of Google and Facebook and powerful apps that changed the way we work consume learn and socialize The volume is an essential resource for scholars and those studying computer history technology history and information and society as well as a range of courses in the fields of computer science communications sociology and management

Prophets of Computing Dick van Lente, 2022-12-14 When electronic digital computers first appeared after World War II they appeared as a revolutionary force Business management the world of work administrative life the nation state and soon enough everyday life were expected to change dramatically with these machines use Ever since diverse prophecies of computing have continually emerged through to the present day As computing spread beyond the US and UK such prophecies emerged from strikingly different economic political and cultural conditions This volume explores how these expectations differed assesses unexpected commonalities and suggests ways to understand the divergences and convergences This book examines thirteen countries based on source material in ten different languages the effort of an international team of scholars In addition to analyses of debates political changes and popular speculations we also show a wide range of pictorial representations of the future with computers

[Encyclopedia of Historians and Historical Writing](#) Kelly Boyd, 2019-10-09 The Encyclopedia of Historians and Historical Writing contains over 800 entries ranging from Lord Acton and Anna Comnena to Howard Zinn and from Herodotus to Simon Schama Over 300 contributors from around the world have composed critical assessments of historians from the beginning of historical writing to the present day including individuals from related disciplines like Jürgen Habermas and Clifford Geertz whose theoretical contributions have informed historical debate Additionally the Encyclopedia includes some 200 essays treating the development of national regional and topical historiographies from the Ancient Near East to the history of sexuality In addition to the Western tradition it includes substantial assessments of African Asian and Latin American historians and debates on gender and subaltern studies

The Handbook of Digital Labor Jack Linchuan Qiu, Shinjoung Yeo, Richard Maxwell, 2025-04-09 Provides a global perspective on labor and technology exploring resistance solidarity and alternatives in digital capitalism The Handbook of Digital Labor critically examines how digital technologies are reshaping work and employment around the globe Bridging historical and contemporary perspectives this timely volume explores the dynamics of labor within digital capitalism using a critical framework that illuminates the systemic challenges faced by workers across diverse sectors Dozens of contributing authors address key challenges including surveillance inequality and environmental exploitation while highlighting innovative forms of resistance and organizing Organized into four sections Working Class Resistance Digital Capitalism and Alternatives Laboring under Digital Capitalism and Theorizing Digital Labor the Handbook offers a nuanced understanding of how

workers navigate the intersection of technological advancement and capitalist development In depth chapters cover topics ranging from platform work to AI driven labor processes shedding light on the realities of digital labor Equipping readers with the tools to critically engage with labor struggles across diverse industries and geographies the Handbook of Digital Labor Offers interdisciplinary insights from leading scholars in media communication labor studies political economy as well as unionists activists and other on the ground practitioners Presents both historical and contemporary analyses of labor conditions under digital capitalism Advocates for actionable strategies to empower labor movements and build equitable and sustainable alternatives Features real world case studies of worker resistance and solidarity across platforms and industries Emphasizing both theory and praxis the Handbook of Digital Labor is ideal for advanced undergraduate and graduate students junior faculty and researchers in media studies labor sociology and public policy It is a vital resource for courses on digital labor political economy and social change within communications and technology programs Labor organizers policymakers and industry professionals will find it an indispensable guide to navigating the complexities of work in the digital age

Engines Of Tomorrow Robert Buder, 2000-07-14 The U S economy is the envy of the world and the key to its success is technological innovation In this fascinating and in depth account reported from three continents Robert Buder turns the spotlight on corporate research and the management of innovation that is helping drive the economy s robust growth Here are firsthand communiqu s from inside the labs of a reborn IBM resurgent GE and Lucent research upstarts Intel and Microsoft and other leading American firms as well as top European and Japanese competitors It was only a few years ago that competitiveness experts U S well wishers and naysayers alike concluded that America had lost its business and technological edge The nation s companies they asserted couldn t match the development and manufacturing efficiency of overseas rivals Yet now the nation is humming along riding an unparalleled wave of innovation Buder tells us this turnaround has come on many fronts in marketing sales manufacturing and the creation of start up companies But Engines of Tomorrow deals with a central element that has gone largely unexamined corporate research It s the research process that provides the technologies that spur growth Research is behind the renaissance of IBM the stunning growth of Lucent and much of the steamrolling American recovery Focusing on the fast moving communications computer electronics sector Buder profiles some of the world s leading thinkers on innovation talks with top inventors and describes the exciting technologies coming down the pike from information appliances to electronic security and quantum computing In the process he examines the vital strategic issues in which central labs play a determining role including How IBM s eight labs around the world figure in Lou Gerstner s plans to achieve consistent double digit growth and to join GE as a 100 billion concern Why Xerox s famed Palo Alto Research Center is vying to resuscitate its company s lagging fortunes by sending anthropologists into the field to study the hidden ways people really work What Hewlett Packard will do without its original instrument business recently spun off as Agilent Technologies The business was central to HP Labs MC2 philosophy of

merging research expertise in measurement computation and communication and its departure removed a lot that was unique about HP How the November 1999 federal court finding that Microsoft operates a monopoly hinders the Seattle giant's acquisition plans and makes it increasingly vital for nine year old Microsoft Research to lead the way in innovating from within Could this be the next great lab for the twenty first century With authority and undaunted optimism about the underlying vitality of the research process Buderer discusses these issues and reveals the future of some of the world's best and most powerful companies *Strategic Computing* Alex Roland, Philip Shiman, 2002 The story of the U S Department of Defense's extraordinary effort in the period from 1983 to 1993 to achieve machine intelligence **Punched-Card Systems**

and the Early Information Explosion, 1880-1945 Lars Heide, 2009-04-27 At a time when Internet use is closely tracked and social networking sites supply data for targeted advertising Lars Heide presents the first academic study of the invention that fueled today's information revolution the punched card Early punched cards helped to process the United States census in 1890 They soon proved useful in calculating invoices and issuing pay slips As demand for more sophisticated systems and reading machines increased in both the United States and Europe punched cards served ever larger data processing purposes Insurance companies public utilities businesses and governments all used them to keep detailed records of their customers competitors employees citizens and enemies The United States used punched card registers in the late 1930s to pay roughly 21 million Americans their Social Security pensions Vichy France used similar technologies in an attempt to mobilize an army against the occupying German forces and the Germans in 1941 developed several punched card registers to make the war effort and surveillance of minorities more effective Heide's analysis of these three major punched card systems as well as the impact of the invention on Great Britain illustrates how different cultures collected personal and financial data and how they adapted to new technologies This comparative study will interest students and scholars from a wide range of disciplines including the history of technology computer science business history and management and organizational studies

Inventing the Electronic Century Alfred Dupont CHANDLER, Takashi Hikino, Andrew Von Nordenflycht, Alfred D Chandler, 2009-06-30 Consumer electronics and computers redefined life and work in the twentieth century In *Inventing the Electronic Century* Pulitzer Prize winning business historian Alfred D Chandler Jr traces their origins and worldwide development From electronics prime mover RCA in the 1920s to Sony and Matsushita's dramatic rise in the 1970s from IBM's dominance in computer technology in the 1950s to Microsoft's stunning example of the creation of competitive advantage this masterful analysis is essential reading for every manager and student of technology

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