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# Creating Entrepreneurial Universities

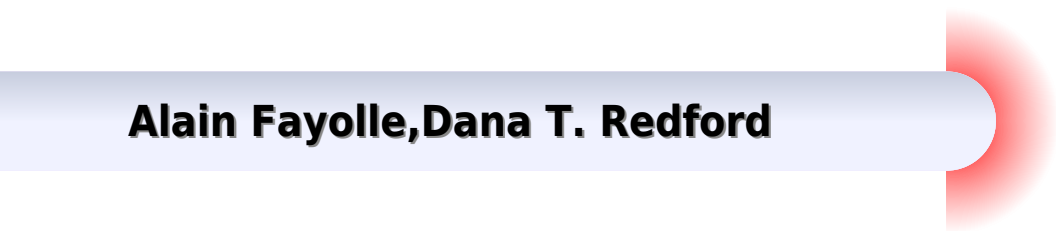
## Organizational Pathways of Transformation



Burton R. Clark

# Creating Entrepreneurial Universities Organizational Pathways Of Transformation

**Alain Fayolle, Dana T. Redford**



## **Creating Entrepreneurial Universities Organizational Pathways Of Transformation:**

**Creating Entrepreneurial Universities** Burton R. Clark, 1998 Based on field research carried out over a two year period this book describes processes of transformation that took place over a fifteen year period in five European universities Five common features identified described as organizational pathways of transformation are highlighted and used to frame the case study accounts These pathways consist of a strengthened steering core an extended developmental periphery a diversified funding base a stimulated academic heartland and an entrepreneurial culture Taken together these elements help universities overcome the growing imbalance between environmental demands and university capacity to respond that is now occurring in universities internationally As universities come under greater pressure to change their traditional character and become more innovative and entrepreneurial the successful implementation of new managerial perspectives is important if they are to succeed Reconciling these changes with traditional academic values provide the concepts on which the case studies are based

**Creating Entrepreneurial Universities** Burton R. Clark, 1998 *Creating Entrepreneurial Universities: Organizational Pathways of Transformation* Burton R. Clark, 1998-04-09 Based on field research carried out over a two year period this book describes processes of transformation that took place over a fifteen year period in five European universities Five common features identified described as organizational pathways of transformation are highlighted and used to frame the case study accounts These pathways consist of a strengthened steering core an extended developmental periphery a diversified funding base a stimulated academic heartland and an entrepreneurial culture Taken together these elements help universities overcome the growing imbalance between environmental demands and university capacity to respond that is now occurring in universities internationally As universities come under greater pressure to change their traditional character and become more innovative and entrepreneurial the successful implementation of new managerial perspectives is important if they are to succeed Reconciling these changes with traditional academic values provide the concepts on which the case studies are based

*Developing Engaged and Entrepreneurial Universities* Thorsten Kliewe, Tobias Kesting, Carolin Plewa, Thomas Baaken, 2019-09-24 This book investigates key aspects of the development of engaged and entrepreneurial universities Reflecting the complex and dynamic nature of changes in higher education institutions HEIs multi level perspectives in the field are taken into account namely the ecosystem relationship organisational and individual perspective The book highlights the entrepreneurial and the social orientation of HEIs by focusing on both primary economically focused entrepreneurial universities and primary socially focused engaged universities It challenges the understanding of the role universities and its individual stakeholders play today The book explores a multitude of facets and perspectives on the topic and addresses both what we already know and what knowledge still needs to be acquired

*Global Issues in Higher Education* Pamela B. Richards, 2007 In most developed countries a high proportion of the population up to 50 percent now enter higher education at some time in their lives Higher education is therefore very

important to national economies both as a significant industry in its own right and as a source of trained and educated personnel for the rest of the economy It follows that there are enormous stakes involved for a particular country even though the payoff of serious reforms may take decades and thus be counterproductive to the political forces responsible for designing and implementing such reforms since their horizons tend to be very short This new book tackles important issues in this dynamic field **Entrepreneurial Universities** João J. Ferreira, Alain Fayolle, Vanessa Ratten, Mário

Raposo, 2018-08-31 With an increasing focus on the knowledge and service economies it is important to understand the role that entrepreneurial universities play through collaboration in policy and in turn the impact they have on policy The authors evaluate how universities engage with communities while also balancing stakeholder considerations and explore how universities should be managed in the future to integrate into global society effectively **Strategies for the Creation and Maintenance of Entrepreneurial Universities** Henry, Colette, Gabriel, Bárbara Filipa Casqueira Coelho, Sailer, Klaus, Bernadó-Mansilla, Ester, Lahikainen, Katja, 2021-12-17 Higher Education Institutions HEIs around the world are being pressured to become more entrepreneurial However the concept of an entrepreneurial university has remained elusive including ideas that range from supporting students and staff with new ventures to encouraging partnerships between academics and entrepreneurs New research is needed on strategies and practices that can be implemented by universities in order to become more innovative and supportive Strategies for the Creation and Maintenance of Entrepreneurial Universities uses findings from a major EU funded five country project THEI2 0 focused on enhancing the implementation and impact of the EU OECD s HEInnovate tool to offer valuable strategies to help universities become more entrepreneurial especially in the current COVID 19 and post COVID 19 environments This book s core value lies in the fact that it draws on real experiences and practices of those in this field articulates key takeaway messages and suggests potential strategies and actions to create impact Covering topics such as campus incubation policy strategies and regional development this book acts as an essential resource for senior academic leaders academic managers entrepreneurship entrepreneurial educators incubation center managers technology transfer managers researchers students and administrators seeking to make their university more entrepreneurial maintain their entrepreneurial status critically reflect on their current level of entrepreneurialism explore new opportunities to enhance their entrepreneurial reputation or implement strategies to consolidate their entrepreneurial endeavors within the current challenging environment **Entrepreneurial Universities**

Marta Peris-Ortiz, Jaime Alonso Gómez, José M. Merigó-Lindahl, Carlos Rueda-Armengot, 2016-12-13 This book analyses the importance of the entrepreneurial university specifically in relation to the creation of entrepreneurial ideas and attitudes in students and entrepreneurial initiatives in academic institutions The aim of the editors and contributing authors is to provide the reader with a set of experiences illustrating the advantages of communicating and encouraging entrepreneurship among students thereby highlighting the third mission of the university the need to adopt entrepreneurial strategy without

disrupting the quality of teaching and research. Featuring initiatives from institutions around the world, the authors argue that the increasing importance of knowledge in the technical and social dimensions of today's world provides greater relevance to the entrepreneurial university. In this context, universities transcend their traditional focus on teaching and basic research to carry out technology transfers, marketing ideas, and patent registrations, and incorporate spin-off companies that contribute to industrial innovations, economic growth, and job creation. In the teaching dimension, the entrepreneurial university represents a focus on programs which train students in the applications and most advanced practices in knowledge-driven fields. The book addresses such questions as: Can marketing ideas deteriorate the quality of research in the long term? What importance does the cultural framework have for an entrepreneurial education? What circumstances and programs facilitate spin-offs in universities? What are the key features of entrepreneurial universities? In reference to entrepreneurship education in its broadest sense, then, it corresponds to the framework of ideas and general features on which entrepreneurship is founded in depth knowledge of the projects or ventures which they wish to carry out, capacity to perceive the relevant characteristics of the environment, and the leadership and goal setting skills to achieve success.

**Handbook on the Entrepreneurial University** Alain Fayolle, Dana T. Redford, 2014-01-01. This insightful Handbook offers a lens through which to view entrepreneurship strategy for higher education institutions as it becomes increasingly necessary for universities to consider changing their strategies, culture, and practices to become more entrepreneurial. Is the idea of an entrepreneurial university a myth or a reality? Is the university model capable of adapting to new, evolving trends and a more complex professional world? And what is the impact of entrepreneurship in education? Through extensive research and case studies from some of the leading entrepreneurial thinkers around the world, Alain Fayolle and Dana Redford answer these questions and raise further issues for debate. Particular focus is given to developing university strategy, public policy, and start-up support as a means to foster graduate entrepreneurship. Each contribution explores different perspectives related to the entrepreneurial university concept and its role in stimulating economic growth through cooperative relationships with business and government. As a comprehensive study of the entrepreneurial university, this Handbook will prove invaluable to business and entrepreneurship students and academics, as well as university administrators, researchers, and others interested in the evolution of the university.

*ECIE 2020 15th European Conference on Innovation and Entrepreneurship* Prof. Alessandro De Nisco, 2020-09-17. The European Conference on Innovation and Entrepreneurship has been running now for 15 years. This event has been held in Italy, Northern Ireland, France, Belgium, Portugal, and Finland to mention some of the countries who have hosted it. The conference is generally attended by participants from more than 40 countries and attracts an interesting combination of academic scholars, practitioners, and individuals who are engaged in various aspects of innovation and entrepreneurship teaching and research. The 16th European Conference on Innovation and Entrepreneurship will be hosted by Instituto Universit rio de Lisboa (ISCTE), Portugal, and the Conference Chair will be

Florinda Matos      Entrepreneurship and Intrapreneurship in Social, Sustainable, and Economic Development Sebastian Aparicio, Andreu Turro, Maria Noguera, 2021-01-25 Entrepreneurship and intrapreneurship have become a vehicle that offers solutions for social environmental and economic problems Even though the level of entrepreneurial activity and its diversity have been motivated through public policies social support has also played an important role in encouraging people to think of entrepreneurship as a desirable career choice This book brings together analyses of those elements required for entrepreneurial and intrapreneurial intention and action which ultimately become important leverages of development Chapters highlight the importance of rural urban university organizational and family environments for a bunch of intentions and behaviors such as green sport social corporate innovative traditional and gender entrepreneurship This entrepreneurial diversity is translated into higher development through the empowerment of women environmental consciousness and efficient production Policymakers scholars and practitioners can find different examples and cases useful for decision making learning and practice in this book      **Universities and Regional Development** Rómulo Pinheiro, Paul Benneworth, Glen A. Jones, 2012-06-25 Universities are under increasing pressure to help promote socio economic growth in their local communities However until now no systematic critical attention has been paid to the factors and mechanisms that currently make this process so daunting In *Universities and Regional Development* scholars from Europe the Americas Africa and Asia critically address this knowledge gap focusing on policy organization and the role of individual actors to uncover the challenges facing higher education institutions as they seek to engage with their regions In a systematic and comparative manner this book shows internal and external audiences why how and when the institutionalization of universities third missions should take place and also challenges conventional wisdom about the role of universities in society and the economy demonstrates how institutions in different nations and regions cope with local engagement combines the latest national regional and local research with international perspectives integrates diverse conceptual and disciplinary frameworks *Universities and Regional Development* is a key resource for researchers and students of higher education and territorial development educational policy makers and university managers seeking to engage with the world beyond their university

**Sustaining Change In Universities** Clark, Burton.R., 2004-09-01 In this work Burton R Clark uses case studies from 14 innovative institutions to propose a new conceptual framework offering original insights into ways of initiating and sustaining change in universities      Entrepreneurship and Knowledge Exchange Jay Mitra, John Edmondson, 2015-04-17 Over the last several decades there has been a growing interest in the relationship between entrepreneurship and university industry collaboration namely how such cooperation can benefit entrepreneurship development at individual national and regional levels While there are several refereed journal articles on different aspects of university industry cooperation most studies dwell primarily on instruments such as spin offs incubators and graduate entrepreneurs This collection offers the first book length compendium of international comparative perspectives on university industry cooperation Entrepreneurship and

Knowledge Exchange explores insights from a wide variety of countries of relevance to researchers as well as policy and decision makers especially those working in developing economies Seminal contributions from top academics in the field such as Alan Gibb Peter Scott and Mary Walshok are included The issues of knowledge transfer entrepreneurship and regional national economic regeneration have inspired countless programs and initiatives at national and regional levels and the chapters in this book examine these initiatives providing both a reference work and a record of practical experience

**Systemic Entrepreneurship** Gideon Maas,2015-05-12 Systemic Entrepreneurship focuses on creating an awareness of systemic entrepreneurship and illustrates the fact that one needs to approach entrepreneurial support activities from many different angles World Scientific Reference On Entrepreneurship, The (In 4 Volumes) ,2016-12-28 This multi volume set focuses on a topic of growing interest to academics policymakers university administrators state and regional economic development officials and students entrepreneurship In recent years we have witnessed a proliferation of entrepreneurship courses programs and initiatives at universities Universities have also become entrepreneurial hubs as they commercialize research via patents licenses and startup companies It is also important to note that entrepreneurship cuts across numerous fields in business administration such as management strategy operations management finance marketing and accounting as well as across numerous social science disciplines including economics sociology political science and psychology Volume 1 is a comprehensive analysis of entrepreneurial universities highlighting efforts undertaken by numerous universities to partner with industry and develop an entrepreneurial culture on campus and in the surrounding region Volume 2 is focused on entrepreneurial finance containing chapters on salient topics such as venture capital angel investors initial public offerings IPOs and crowdfunding Volume 3 presents evidence on entrepreneurial opportunities relating to sustainability and other forms of corporate social responsibility social entrepreneurship and ethical issues that arise in the context of entrepreneurial activity Volume 4 provides global evidence on university technology transfer and academic entrepreneurship This set is required reading for those who want a full understanding of the managerial financial and public policy implications of entrepreneurship *Making 21st Century Knowledge Complexes* Julie Miao,Paul Benneworth,Nicholas A. Phelps,2015-05-15 The world has changed profoundly since the publication of the influential book Technopoles of the World As policy makers and practitioners attempt to harness science technology and innovation to create dynamic and vibrant cities many wonder how relevant Manuel Castells and Peter Hall s messages are today Twenty years later this book returns to their concepts and practices to update their message for the 21st century Making 21st Century Knowledge Complexes Technopoles of the World Revisited argues that the contemporary technopole concept encompasses three new dimensions Firstly building synergy between partners is vital for the success of complexes Secondly the correct governance arrangements are critical to balance competing interests inevitable in any science city project Thirdly new evaluation mechanisms are indispensable in allowing policy makers to steer their long term benefits Through twelve case study chapters

and a detailed comparative analysis this book provides academics policy makers and practitioners with critical insights in understanding managing and promoting today s high technology urban complexes Proceedings of the 9th European Conference on Innovation and Entrepreneurship Brendan Galbraith,2014

**University-Industry Collaboration Strategies in the Digital Era** Günay, Durmuş,Asunakutlu, Tuncer,Yildiz, Orkun,2021-01-29 Competitive strategies and higher education industry collaboration policies are playing a vital role in fostering the reputation and international rankings of higher education institutions The positive impact of these policies may best be observed in the economic and social outputs of many countries such as the USA Singapore South Korea and European Union EU countries such as Belgium Germany France and the Netherlands However the number of academic publications that specifically concentrate on the impact of these policies on higher education institutions and authorities remains relatively limited University Industry Collaboration Strategies in the Digital Era is an essential research publication that provides comprehensive research on competitive strategies for higher education institutions that will allow them to forge beneficial partnerships with industries that will have a significant impact on their success Highlighting a wide range of topics such as human resource management network planning and institutional structure this book is ideal for administrators education professionals academicians researchers policymakers and students

*The Responsible University* Mads P. Sørensen,Lars Geschwind,Jouni Kekäle,Rómulo Pinheiro,2019-12-03 This book explores how the notion of the responsible university manifests itself at various levels within Nordic higher education As the impetus of the knowledge society has catapulted the higher education sector to the forefront of policy agendas universities and other types of higher education institutions face increasing scrutiny assessment and accountability This book examines this phenomenon using the Nordic countries as cases in point given the strong public commitment towards widening participation and public research investments The editors and contributors analyse the history and current transformations of the idea of the responsible university investigate new innovations in the educational landscape and look into how universities have begun to organise themselves to become more responsible Drawing together scholars from the humanities and the social sciences this interdisciplinary collection will be of interest and value to students and scholars of the role and nature of the modern university in addition to practitioners and policy makers tasked with finding solutions to address the competing and often contradictory demands posed by a responsibility agenda



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