# CREATING VALUE FROM MERGERS AND ACQUISITIONS

THE CHALLENGES





Sudi Sudarsanam

# <u>Creating Value From Mergers And Acquisitions The</u> <u>Challenges</u>

**Moshfique Uddin, Agyenim Boateng** 

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relate to behavioral strategy within the overall field of strategy has been known and perhaps valued by most scholars all along but were not adequately appreciated or brought together as a coherent sub field or as a distinct perspective of strategy This book series on Research in Behavioral Strategy will cover the essential progress made thus far in this admittedly fragmented literature and elaborate upon fruitful streams of scholarship More importantly the book series will focus on providing a robust and comprehensive forum for the growing scholarship in behavioral strategy In particular the volumes in the series will cover new views of interdisciplinary theoretical frameworks and models dealing with all behavioral aspects significant practical problems of strategy formulation implementation and evaluation and emerging areas of inquiry The series will also include comprehensive empirical studies of selected segments of business economic industrial government and non profit activities with potential for wider application of behavioral strategy Through the ongoing release of focused topical titles this book series will seek to disseminate theoretical insights and practical management information that will enable interested professionals to gain a rigorous and comprehensive understanding of the subject of behavioral strategy The Practice of Behavioral Strategy contains contributions by leading scholars in the field of behavioral strategy research The 9 chapters in this volume cover a number of significant topics that speak to the practice perspectives on behavioral strategy covering diverse topics such as M A decision making in the high tech sector scenario thinking business modeling project based organizations fair trade market certification and the movie and insurance industries The chapters include empirical as well as conceptual treatments of the selected topics and collectively present a wide ranging review of the noteworthy research perspectives on the practice of behavioral strategy Cross-Border Mergers and Acquisitions Moshfigue Uddin, Agyenim Boateng, 2014-05-30 Cross border mergers and acquisitions CBM As activity has become an important vehicle for firms internationalization and corporate restructuring over the past three decades Despite the huge volume of global CBM A activity however there are few books which carefully explore the strategies motives and consequences of global mergers and acquisitions This book discusses and synthesizes the theoretical literature on the motivation and performance of international merger activities Focusing on the UK as a top acquiring country in the European Union the authors explore the recent trends in cross border mergers and acquisitions motives for cross border mergers and acquisitions the mergers integration process home and host countries macroeconomic consequences on mergers and acquisitions and shareholder s wealth effects on CBM A This book explores and sheds much needed light on the UK CBM A market what drives it and what lessons can be learned for other regions around the globe Mergers and Acquisitions in North America, Latin America, Asia and the Pacific Dennis Campbell, 2011-01-01 The thirty second edition of the Comparative Law Yearbook of International Business comprises two volumes each dealing broadly with issues relating to cross border and mergers and acquisitions Volume A provides 16 chapters and examines mergers and acquisitions in Europe Volume B provides 16 chapters and treats mergers and acquisitions in North America Latin America and Asia and the Pacific Each consists of

national reports and treatments of selected issues within the respective regions Volume B Mergers and Acquisitions in North America Latin America Asia and the Pacific Selected Issues and Jurisdictions reviews the Australian Takeovers Panel joint ventures in China and employment issues in New Zealand as well as national reports on Brazil Canada Chile China Colombia India Indonesia Israel Japan Nigeria The Philippines Sri Lanka and Trinidad and Tobago **Contemporary Strategy Analysis Text Only** Robert M. Grant, 2016-01-05 Robert M Grant combines a highly accessible writing style with a concentration on the fundamentals of value creation and an emphasis on practicality in this leading strategy text In this new edition several topics have increased emphasis including platform based competition and ecosystems of related industries the role of strategy making processes practices mergers acquisitions and alliances and additional emphasis on strategy Cross-Border Mergers and Acquisitions Mohammad Bedier, 2018-09-28 This book provides the reader implementation with an overview of the origin of corporations and the history of mergers and acquisitions It demystifies the dynamics of mergers and identifies the unique impediments facing cross border mergers and acquisitions with great attention to the pre merger control laws and regulations in several regions US EU and Middle East Most importantly it discusses and assesses merger deregulation and other key reforming proposals Routledge Handbook on Business and Management in the Middle East Yusuf Sidani, 2024-07-31 This Handbook provides thorough insights into crucial topics that have attracted scholarly and practitioner interest in business and management in the Middle Eastern region The chapters of this Handbook open the window on the key areas of discussion in the field over the past few decades including organizational behavior leadership business culture business ethics human resources business strategy entrepreneurship finance and accounting It starts with identifying five key themes emerging from the variety of topics locations and questions addressed by the various authors who contributed to this volume The remaining 30 chapters tackle various topics of interest to the research and the practitioner institutional contexts for doing business in the region issues of leadership ethics and organizational behavior the role of women in leadership and some of the obstacles facing aspirant women leaders people management and human resources issues in the Middle East marketing in the Middle East and strategy and entrepreneurship in the Middle East The book closes with a reflection on management research in non Western societies and describes some methodological challenges and propositions The Handbook is designed for academics students and practitioners covering areas of relevance across business activities functions and locations in the Middle East It is to be used as a reference for scholars doing business research or teaching and for practitioners involved in business activities in the region **Experience and Learning in Corporate Acquisitions** Ilaria Galavotti, 2018-10-25 This book analyses mergers and acquisitions within the broader framework of strategic decisions Existing studies on corporate acquisitions have produced a variegated and inconclusive spectrum of findings on the strategic mechanisms that contribute to value creation By building on the widespread recognition that firms substantially differ in their ability to carry out successful acquisitions this book focuses on the diverse effects of experiential

learning A unique systematic literature review is provided which thematically highlights the connections between various streams of research The author aims to systematise our knowledge on experience and learning dynamics in corporate acquisitions providing a detailed analysis of conceptual implications and presenting potential avenues for future exploration

Acquisitions and Corporate Strategy David R. King, 2022-04-19 Corporate restructuring acquisitions alliances and divestment is a visible form of corporate strategy For example firm investments in buying and selling assets exceed the gross domestic product of the majority of nations Most research in this area examines acquisitions but informing practice is limited by examining acquisitions in isolation or using a narrow focus For example a lingering problem is that average acquisition performance is consistently around zero suggesting a need to identify practically relevant relationships In addressing this need research on three fundamental questions is covered 1 How do acquisitions relate to other corporate strategy options 2 What helps to predict acquisition performance and 3 What are persistent acquisition research issues The first question is intended to overcome a research limitation that acquisitions are often examined independent of other corporate strategies including internal development alliances and divestment The second question addresses novel relationships associated with the primary focus of acquisition research in examining what drives acquisition performance. The third question reflects on the underlying complexity of the phenomenon that makes it a challenge to identify what drives acquisition performance Overall the intent of presenting ideas on these fundamental questions is to illustrate promising areas for future research This book presents the latest state of knowledge on the topic and will be of interest to researchers academics and advanced students in the fields of strategic management international business and organizational studies **Internationalization of Emerging Economies and Firms** M. Marinov, S. Marinova, 2011-11-30 Explores the impact of country and firm specific factors the role of institutions and governments the strive for compensation of initial disadvantages and the struggle in finding ways to counterbalance late coming into the international arena in the process of internationalization Mergers and Acquisitions Kevin K. Boeh, Paul W. Beamish, 2007 Mergers and Acquisitions Text and Cases provides guiding frameworks and information on Mergers and Acquisitions M A complemented by a set of well matched cases The purpose is not to rehash the existing set of M A books but to provide real world examples of situations that allow the reader to utilize the core concepts and processes in M A The authors present a process based framework of M A within which the reader is given in depth information about the steps in doing deals The reader then has the ability to apply these concepts and frameworks to the full length cases The book can be used as a stand alone text because it provides good coverage of the entire M A process In order to more specifically focus on any particular aspect of M A the text can easily be supplemented with focused materials Mergers, Acquisitions, and Geopolitical Challenges in the Global Market Mark Thomas, Muriel Durand, Kathleen Marshall Park, Sniazhana Diduc, 2025-09-04 In an era marked by unprecedented geopolitical uncertainty Mergers Acquisitions and Geopolitical Challenges in the Global Market explores the intricate ways global events shape the landscape of mergers and

acquisitions M As From the COVID 19 pandemic to ongoing conflicts in Ukraine and the Middle East this book offers a timely analysis of how these disruptions affect corporate strategies and economic stability and is essential for understanding the interplay between geopolitics and business operations. This comprehensive guide goes beyond traditional M A considerations incorporating geopolitical risks regulatory changes and technological advancements into the strategic equation Readers will gain insights into why companies sometimes increase investments in unstable regions how to capitalize on unique market opportunities amidst turmoil and the complexities of divestment in high risk environments. The book also provides actionable advice for firms to navigate these challenges effectively and highlights new research avenues for scholars. This edited collection is an indispensable resource for academic researchers and will also be of interest to corporate executives M A professionals and policymakers. It offers valuable perspectives for those involved in strategic decision making and provides advanced students with a nuanced understanding of the evolving M A landscape in a volatile geopolitical context.

Mergers and Acquisitions Greg N. Gregoriou, Karyn Neuhauser, 2007-11-13 With the recent international growth of mergers and acquisitions this book presents what drives corporate performance amid the controversy under different economic conditions both in the US and across the globe Mergers and Acquisitions can play a key task in maintaining the efficiency of world markets due to economies of scale with corporate restructuring playing a very important role in the corporate financial setting The contributors further examine the role that target firms and acquiring firms assume whether value and synergy is created and the legal environment and the regulation effect of financial markets on mergers and acquisitions on a global basis Cases from around the world including Canada Australia and China are also presented and discussed

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