



# Armed Servants

AGENCY, OVERSIGHT, AND  
CIVIL-MILITARY  
RELATIONS

Peter D. Feaver

# Armed Servants Agency Oversight And Civil Military Relations

**Suzanne C. Nielsen, Don M. Snider**



## **Armed Servants Agency Oversight And Civil Military Relations:**

**Armed Servants** Peter Feaver, 2009-07 How do civilians control the military In the wake of September 11 the renewed presence of national security in everyday life has made this question all the more pressing In this book Peter Feaver proposes an ambitious new theory that treats civil military relations as a principal agent relationship with the civilian executive monitoring the actions of military agents the armed servants of the nation state Military obedience is not automatic but depends on strategic calculations of whether civilians will catch and punish misbehavior This model challenges Samuel Huntington's professionalism based model of civil military relations and provides an innovative way of making sense of the US Cold War and post Cold War experience especially the distinctively stormy civil military relations of the Clinton era In the decade after the Cold War ended civilians and the military had a variety of run ins over whether and how to use military force These episodes as interpreted by agency theory contradict the conventional wisdom that civil military relations matter only if there is risk of a coup On the contrary military professionalism does not by itself ensure unchallenged civilian authority As Feaver argues agency theory offers the best foundation for thinking about relations between military and civilian leaders now and in the future

Armed Servants Peter D. Feaver, 2005-03-15 How do civilians control the military In his book Feaver proposes a new theory that treats civil military relations as a principal agent relationship with the civilian executive monitoring the actions of military agents the armed servants of the nation state

Democratic Civil-military Relations Sabine Mannitz, 2012 This book examines the ways in which European democracies including former communist states are dealing with the new demands placed on their security policies since the cold war by transforming their military structures and the effects this is having on the conceptualisation of soldiering In the new security environment democratic states have called upon their armed forces increasingly to fulfil unconventional tasks partly civilian partly humanitarian and partly military in most complex multi national missions Not only have military structures been transformed to make them fit for these new types of deployments but the new mission types highlight the necessity for democracies to come to terms with a new image and ethos of soldiering in defence of a transnational value community Combining a qualitative comparison of twelve countries with an interdisciplinary methodology this edited volume argues that the ongoing transformations of international politics make it necessary for democracies to address both internal and external factors as they shape their own civil military relations The issues discussed in this work are informed by Democratic Peace theory which makes it possible to investigate relations within the state at the same time as analysing the international dimension This approach gives the book a systematic theoretical framework which distinguishes it from the majority of existing literature on this subject This book will be of much interest to students of civil military relations European politics democratisation and post communist transitions and IR in general

Complex Peace Operations and Civil-Military Relations Robert Egnell, 2009-05-13 This book explores the impact of different civil military structures on operational effectiveness in complex peace operations Recent

operations in Iraq Afghanistan and Somalia are examples of grand failures to enforce peace and to promote democracy and development through international interventions A missing variable in analyses of these conflicts hitherto has been the nature of the civil military interface and its impact The principal argument of this book is that the civil military interface should ideally be integrated within the interagency arena as well as within the defence ministry Such integration has the potential to provide joint civil military planning and comprehensive approaches to operations It also creates mutual trust and understanding amongst officers and civil servants from different departments agencies and units and thereby a co operative interagency culture For the civil military interface to function effectively within the chain of command during operations a co operative culture of trust is essential Crucially structurally and culturally integrated civil military structures are likely to provide a more balanced view of the functional imperative of the armed forces The results are armed forces fit for whatever purpose the political leadership decides for them including complex peace support operations Empirically the book applies the theoretical framework to a comparative study of US and British patterns of civil military relations their strategic cultures and their operations in Iraq This book will be of much interest to students of peace operations civil military relations humanitarian intervention and security studies IR in general Robert Egnell is a lecturer in War Studies at the Swedish National Defence College and a senior researcher at the Swedish Defence Research Agency He was awarded the 2008 Kenneth N Waltz Dissertation Prize for the best thesis in the field of international security

An Agency Theory View of the Military Advisor ,2005 An understanding of civil military relations provides insight for the military strategist into the interplay between politics and military art A framework of how civilian leadership and the military relate in formulating national security objectives may prove useful in developing military strategies In Armed Servants Agency Oversight and Civil Military Relations political scientist Peter Feaver proposes a theory of civil military relations based on principal agent theory called Agency theory which defines civil military relations as the day to day strategic interaction between civilian leaders and the military According to Agency theory the civilians set oversight measures to monitor the behavior of the military and the military responds based on the probability of its behavior being discovered and its expectation of punishment from civilian leadership This paper argues that Agency theory can be extended by examining the intangible aspects of the military that contribute to its decision making and behavior and separating the civilian principal into the President and Congress to better describe American civil military relations The examination of the intangible aspects of the military mind concludes that the professional military ethic espoused by political scientist Samuel Huntington and expressed in the Weinberger Doctrine offers insights into the behavior of the military that the purely rationalist approach of Agency theory does not capture The examination of the separation of the civilian principal into the executive and legislative branches shows that in times of crisis the military advisor is drawn to the President and his advisors as a source of immediate information

**Civil-Military Relations and Shared Responsibility** Dale R. Herspring,2013-06 A provocative approach to evaluating civil military

relations Dale R Herspring considers the factors that allow some civilian and military organizations to operate more productively in a political context than others bringing into comparative study for the first time the military organizations of the U S Russia Germany and Canada Refuting the work of scholars such as Samuel P Huntington and Michael C Desch Civil Military Relations and Shared Responsibility approaches civil military relations from a new angle military culture arguing that the optimal form of civil military relations is one of shared responsibility between the two groups Herspring outlines eight factors that contribute to conditions that promote and support shared responsibility among civilian officials and the military including such prerequisites as civilian leaders not interfering in the military s promotion process and civilian respect for military symbols and traditions He uses these indicators in his comparative treatment of the U S Russian German and Canadian militaries Civilian authorities are always in charge and the decision on how to treat the military is a civilian decision However Herspring argues failure by civilians to respect military culture will antagonize senior military officials who will feel less free to express their views thus depriving senior civilian officials most of whom have no military experience of the expert advice of those most capable of assessing the far reaching forms of violence This issue of civilian respect for military culture and operations plays out in Herspring s country case studies Scholars of civil military relations will find much to debate in Herspring s framework while students of civil military and defense policy will appreciate Herspring s brief historical tour of each countries post World War II political and policy landscapes

**Research Handbook on Civil-Military Relations** Aurel Croissant, David Kuehn, David Pion-Berlin, 2024-04-12 Bringing together leading scholars from across the world this comprehensive Research Handbook analyses key problems subjects regions and countries in civil military relations Showcasing cutting edge research developments it illustrates the deeply complex nature of the field and analyses important topics in need of renewed consideration

**The Routledge Handbook of Civil-military Relations** Thomas C. Bruneau, Florina Cristiana Matei, 2013 The Routledge Handbook of Civil Military Relations not only fills this important lacuna but offers an up to date comparative analysis which identifies three essential components in civil military relations 1 democratic civilian control 2 operational effectiveness and 3 the efficiency of the security institutions This Handbook will be essential reading for students and practitioners in the fields of civil military relations

**American Civil-Military Relations** Suzanne C. Nielsen, Don M. Snider, 2009-10-05 American Civil Military Relations offers the first comprehensive assessment of the subject since the publication of Samuel P Huntington s The Soldier and the State Using this seminal work as a point of departure experts in the fields of political science history and sociology ask what has been learned and what more needs to be investigated in the relationship between civilian and military sectors in the 21st century Leading scholars such as Richard Betts Risa Brooks James Burk Michael Desch Peter Feaver Richard Kohn Williamson Murray and David Segal discuss key issues including changes in officer education since the end of the Cold War shifting conceptions of military expertise in response to evolving operational and strategic requirements increased military involvement in high level

politics the domestic and international contexts of U S civil military relations The first section of the book provides contrasting perspectives of American civil military relations within the last five decades The next section addresses Huntington s conception of societal and functional imperatives and their influence on the civil military relationship Following sections examine relationships between military and civilian leaders and describe the norms and practices that should guide those interactions What is clear from the essays in this volume is that the line between civil and military expertise and responsibility is not that sharply drawn and perhaps given the increasing complexity of international security issues it should not be When forming national security policy the editors conclude civilian and military leaders need to maintain a respectful and engaged dialogue Essential reading for those interested in civil military relations U S politics and national security policy

**US Civil-Military Relations After 9/11** Mackubin Thomas Owens,2011-01-01 *The Routledge Handbook of Civil-Military Relations* Florina Cristiana Matei,Carolyn Halladay,Thomas C. Bruneau,2021-11-01 This second edition of The Routledge Handbook of Civil Military Relations offers a wide ranging internationally focused overview of the field of civil military relations The armed forces are central actors in most societies and are involved in many different roles Amongst other activities they engage in peace operations support the police in fighting crime support civilian authorities in dealing with natural disasters and fight against terrorists and in internal conflicts The existing literature on this subject is limited in its discussion of warfighting and thus does not do justice to the variety of roles This second edition not only fills this important lacuna but offers an up to date comparative analysis and provides a conceptual framework to analyze how strategies can realistically be implemented Amalgamating ideas from key thinkers in the field the book is organized into three main thematic parts Part I Civil Military Relations in Non Democratic States and Illiberal Democracies Part II Civil Military Relations in New Democracies Part III Civil Military Relations in Established Democracies This handbook will be essential reading for students and practitioners in the fields of civil military relations defense studies war and conflict studies international security and IR in general

**Thanks for Your Service** Peter D. Feaver,2023 A definitive study on the decades long run of high public confidence in the military and why it may rest on some shaky foundations What explains the high levels of public confidence in the US military and does high confidence matter In Thanks for Your Service the eminent civil military relations scholar Peter D Feaver addresses this question and focuses on what it means for the military Proprietary survey data show that confidence is partly based on public beliefs about the military s high competence adherence to high professional ethics and a determination to stand apart from the bitter divisions of partisan politics However as Feaver argues confidence is also shaped by a partisan gap and by social desirability bias the idea that some individuals express confidence in the military because they believe that is the socially approved attitude to hold Not only does Feaver help us understand how and why the public has confidence in the military but he also exposes problems that policymakers need to be aware of Specifically this book traces how confidence in the institution shapes public attitudes on

the use of force and may not always reinforce best practices in democratic civil military relations      Understanding the U.S. Military Katherine Carroll, William B. Hickman, 2022-08-11 This book offers an accessible introduction to the U S military as an institution and provides insights into the military s structure and norms Designed for undergraduate students the book offers an interdisciplinary overview of America s armed forces through three critical lenses First it introduces the military s constitutional and historical context Second it presents concise factual information chosen for its relevance to the military s structures procedures norms and varied activities Finally it intersperses these facts with debates theories and questions to spark student interest class discussion and further research The text is written for the beginner but covers complex topics such as force structure and the defense budget With contributions informed by both scholarly approaches and long military careers the book will prepare students for further studies in international relations civil military relations or U S foreign policy It also encourages critical thinking elucidating an institution that undergraduates and other civilians too often perceive as both baffling and above reproach This book will be of much interest to students of the U S military civil military relations U S politics and public policy      **Coping with Caveats in Coalition Warfare** Gunnar Fermann, 2018-09-01 This book develops a framework for analysis and a set of research strategies to better understand the conditions and mechanisms involved in the considerable use of caveats by states contributing militarily to coalition operations In the professional language of military servicemen security analysts and decision makers caveats refers to the reservations on the use of force states put on their military contingents as a precondition to participate in particular multinational enforcement operations Such understood caveats are an instrument of statecraft and foreign policy However caveats also are a potential threat to the integrity and military effectiveness of the coalition force in question and further down the road an erosion on the fabric of security alliances This volume is ideal for audiences interested in military and defence studies security studies and coalition warfare      The Pentagon and the Presidency Dale Roy Herspring, 2005 A fascinating account from the military s perspective of the historically tense and at times outright antagonistic relations between senior military leaders and American presidents and their advisors Closely examines and grades the impact of presidential styles on the military s view of the president

Commanding Generals and Chiefs of Staff, 1775-2013 William Gardner Bell, 1983 From the Foreword This volume provides short biographical sketches of the commanding generals and chiefs of staff who have led the United States Army Their rise through the levels of leadership to the pinnacle of their profession reveals both striking parallels and equally fascinating contrasts While their responsibilities have evolved over the years the essential elements of leadership remain unchanged The format of this volume combines biographical information along with the officially designated portraits of the commanding generals and chiefs of staff It also includes brief accounts of the artists selected to paint the official portraits As an aspect of the Army art program these portraits add an interesting and revealing dimension to the biographer s words This volume not only celebrates the legacy of dedication and patriotism left by these leaders but also enhances our understanding

of military leadership at the highest levels All those interested in the profession of arms should become familiar with those who have led our Army      **Commanding Generals and Chiefs of Staff, 1775-2005** William Gardner Bell,2005 CMH Pub 70 14 Offers a glimpse of the commanding generals and chiefs of staff who have led the United States Army in peace and war Combines biographical sketches with the officially designated portraits accompanied by brief accounts on the artists

**Borderless Wars** Antonia Chayes,2015-08-25 This book investigates the legal implications of gray area military operations in counterinsurgency cyber warfare and the war on terror      **Nature's Army** Harvey Meyerson,2020-04-15 Blessings on Uncle Sam s soldiers They have done their job well and every pine tree is waving its arms for joy John Muir Muir s words and this book both celebrate a crucial but largely forgotten episode in our nation s history how a generation prior to the creation of a National Park Service the US Army ran Yosemite National Park in an unusual alliance with the fabled preservationist John Muir and his Sierra Club Harvey Meyerson brings that largely forgotten episode in our nation s history to life and uses it as a touchstone for a reconsideration of a century of civilian military cooperation in environmental protection and infrastructure construction whose impact and relevance still resonate Despite the worldwide renown and popularity of Yosemite National Park few people know that its first stewards were drawn from the so called Old Army From 1890 until the establishment of the National Park Service in 1916 these soldiers proved to be extremely competent and farsighted wilderness managers Meyerson recaptures the forgotten history of these early environmentalists and how they set significant standards for the future oversight of our national parks The army Meyerson suggests had actually been well prepared to assume this stewardship During its first hundred years and despite the interruptions of warfare its soldiers had crisscrossed the American landscape preparing maps and writing detailed reports describing climate weather physical terrain ecosystems and the diverse flora and fauna populating the lands they explored and often protected during an era of wide open exploitation of natural resources Such experience made the army better suited than any other federal agency to oversee the early national parks system Combining environmental military political and cultural history Meyerson s study is especially timely in light of Yosemite s enormous popularity four million visitors annually and recent controversies pitting conservation forces against dam builders and proponents of expanded public access      *The Routledge Handbook of Autocratization* Aurel Croissant, Luca Tomini,2024-05-14 The Routledge Handbook of Autocratization comprehensively and systematically explores the current understanding and uncharted research paths of autocratization With wide reaching regional coverage and expert analysis from Asia North and South America Europa the Middle East and North Africa this handbook reveals cross country and cross regional analysis and insights and presents in depth explanations and consequences of autocratization Arranged in five thematic parts chapters explore the basic aspects of conceptualization theorization and measurement of autocratization the role of various political and non political actors as perpetrators supporters bystanders or defenders of democracy against autocratization processes and the consequences across various



policy fields Showcasing cutting edge research developments the handbook illustrates the deeply complex nature of the field examining important topics in need of renewed consideration at a time of growing concerns for democracy and the global spread of authoritarian challenges to democracy The Routledge Handbook of Autocratization will be a key reference for those interested in and studying authoritarianism democratization human rights governance democracy and more broadly comparative politics and regional area studies Chapter 2 and Chapter 11 of this book is freely available as a downloadable Open Access PDF at <http://www.taylorfrancis.com> under a Creative Commons Attribution Non Commercial No Derivatives CC BY NC ND 4.0 International license chapter 2 and Creative Commons Attribution CC BY 4.0 International license Chapter 11

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