

Republic of the Philippines

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College of Accountancy, Business, Economics and International Hospitality Management

MKT 309 – INTERNATIONAL MARKETING

Chapter 15 International Marketing Channel

Medrano, Bobby M. 21-88115

Discuss the ways Japanese manufacturers control the distribution process from manufacturer to retailer.

Answer: Allow me to answer the following based on my understanding of the textbooks and the discussions with Doc Abacan.

Japanese manufacturers exert a high degree of control over the distribution process through several key practices:

- Manufacturers rely on a dense network of specialized middlemen. The Japanese
 distribution system is dominated by many small wholesalers and retailers, with
 consumer goods often passing through three or four intermediaries before reaching the
 consumer. This multi-layered structure allows manufacturers to closely manage and
 coordinate the flow of their products through the channel.
- Manufacturers establish strong economic ties and dependencies with wholesalers.
 Wholesalers act as agent middlemen, extending the manufacturer's control down to the
 retail level. Wholesalers provide a range of critical services like financing, physical
 distribution, inventory management, and promotion on behalf of the manufacturers. This
 creates a high level of interdependence and loyalty between manufacturers and their
 wholesale partners.
- The distribution system is also shaped by a unique Japanese business philosophy that emphasizes long-term relationships, harmony, and loyalty between channel members. This relational orientation makes it difficult for manufacturers to easily switch between distributors and retailers, further reinforcing their control.
- Japanese laws have historically protected small retailers and restricted the growth of larger retail formats. This regulatory environment has preserved the traditional multitiered distribution structure favored by manufacturers. While these laws are evolving, they have long served as a barrier to disruptive changes that could undermine manufacturer control.

In summary, Japanese manufacturers leverage a dense network of specialized middlemen, strong economic ties with wholesalers, a relational business culture, and protective regulations to maintain a high degree of command over the distribution process from end to end. This allows them to closely manage the flow of their products to consumers.

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B Lingard

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Reports E. Lauterpacht, C. J. Greenwood, 1996-01-18 International Law Reports is the only publication in the world wholly devoted to the regular and systematic reporting in English of courts and arbitrators as well as judgements of national courts Decisions and Orders of the National Labor Relations Board United States. National Labor Relations Board, 1969 Treaties, Conventions, International Acts, Protocols, and Agreements Between the United States of America and Other **Congressional Record** United States. Congress, 2013 Powers ... United States, 1923 Message of the President of the United States Transmitting the Budget United States. Bureau of the Budget, 1928 *Message of the President of* the United States Transmitting the Budget for the Service of the Fiscal Year Ending ... United States, 1937 **International** Aspects of Antitrust United States. Congress. Senate. Committee on the Judiciary. Subcommittee on Antitrust and Monopoly, 1967 Contains 24 Federal court decisions Treaties and Other International Acts Series United States, 1946 Catalogue of the Public Documents of the ... Congress and of All Departments of the Government of the United States United States. Superintendent of Documents, 1929

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